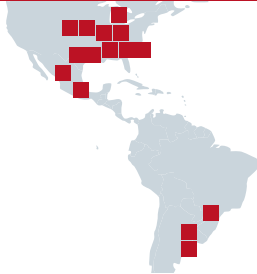


TOYOTA BOSHOKU GROUP NETWORK

List of Toyota Boshoku group sites by region

The Americas



Regional Management & Collaboration Hub

U.S.A. ■ TOYOTA BOSHOKU AMERICA
 └ Technical Center
 └ Silicon Valley Office

Production entities

U.S.A. ■ SYSTEMS AUTOMOTIVE INTERIORS
 ■ TBDN TENNESSEE
 ■ TOYOTA BOSHOKU ILLINOIS
 ■ TOYOTA BOSHOKU INDIANA
 ■ TOYOTA BOSHOKU KENTUCKY

■ TOYOTA BOSHOKU MISSISSIPPI
 ■ TOYOTA BOSHOKU TENNESSEE
 ■ TB KAWASHIMA USA

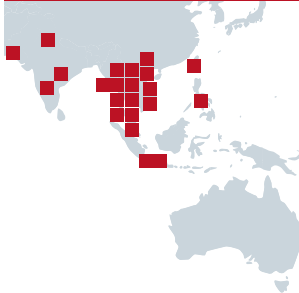
Canada ■ TOYOTA BOSHOKU CANADA

Mexico ■ TB SEWTECH DE MEXICO
 ■ TB KAWATEX DE MEXICO

Brazil ■ TOYOTA BOSHOKU DO BRASIL

Argentina ■ TOYOTA BOSHOKU ARGENTINA
 ■ SEWTECH ARGENTINA

Asia & Oceania



Regional Management & Collaboration Hub

Thailand ■ TOYOTA BOSHOKU ASIA

Sales entity

India ■ TOYOTA BOSHOKU RELAN INDIA

Production entities

Thailand ■ BOSHOKU AUTOMOTIVE (THAILAND)
 ■ S.K. AUTO INTERIOR
 ■ STB TEXTILES INDUSTRY
 ■ THAI SEAT BELT
 ■ TOYOTA BOSHOKU FILTRATION SYSTEM (THAILAND)
 ■ TOYOTA BOSHOKU GATEWAY (THAILAND)
 ■ TOYOTA BOSHOKU SIAM METAL
 ■ TB KAWASHIMA (THAILAND)

India ■ TOYOTA BOSHOKU AUTOMOTIVE INDIA
 ■ TB KAWASHIMA AUTOMOTIVE TEXTILE (INDIA)

Indonesia ■ TOYOTA BOSHOKU INDONESIA
 ■ ATEJA KAWASHIMA AUTOTEX

Malaysia ■ TOYOTA BOSHOKU UMW

Philippines ■ TOYOTA BOSHOKU PHILIPPINES

Taiwan ■ SHIN SAN SHING

Vietnam ■ TOYOTA BOSHOKU INOAC VIETNAM

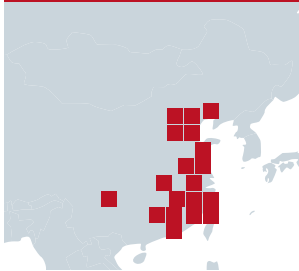
■ TOYOTA BOSHOKU HAIPHONG

■ TOYOTA BOSHOKU HANOI

Laos ■ TOYOTA BOSHOKU LAO

Pakistan ■ THAL BOSHOKU PAKISTAN

China



Regional Management & Collaboration Hub

China ■ TOYOTA BOSHOKU (CHINA)
 └ Beijing Office
 └ Guangzhou Branch
 └ Tianjin Branch

Production entities

■ CHENGDU TOYOTA BOSHOKU AUTOMOTIVE PARTS
 ■ FENG'AI (GUANGZHOU) AUTO SEAT PARTS
 ■ GUANGZHOU INTEX AUTO PARTS
 ■ HEYUAN TOYOTA BOSHOKU AUTOMOTIVE PARTS
 ■ KUNSHAN TOYOTA BOSHOKU AUTOMOTIVE PARTS
 ■ NINGBO TOYOTA BOSHOKU AUTOMOTIVE PARTS
 ■ QINGDAO INJELIC MOULD

■ SHANGHAI TOYOTA BOSHOKU AUTOMOTIVE PARTS

■ SHENYANG TOYOTA BOSHOKU AUTOMOTIVE PARTS

■ TIANJIN FENG'AI AUTOMOTIVE SEAT PARTS

■ TIANJIN INTEX AUTO PARTS

■ TIANJIN KAHOU AUTOMOBILE DECORATION

■ TIANJIN TOYOTA BOSHOKU AUTOMOTIVE PARTS

■ TOYOTA BOSHOKU FOSHAN

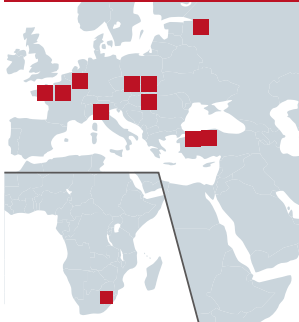
■ KAWASHIMA AUTOMOTIVE PARTS JIANGSU

■ KAWASHIMA TEXTILE MANUFACTURERS (SHANGHAI)

■ SEIWA SEAT COVERS (BENGBU)

■ SHANGHAI KAWASHIMA SHENDA DYEING AND FINISHING

Europe & Africa



Regional Management & Collaboration Hub

Belgium ■ TOYOTA BOSHOKU EUROPE
 └ Germany / Munich Branch
 └ Turkey / Adapazari Branch

Development site

Italy ■ MILAN DESIGN BRANCH

Production entities

France ■ TOYOTA BOSHOKU FRANCE
 ■ TOYOTA BOSHOKU SOMAIN

Poland ■ TOYOTA BOSHOKU LEGNICA

■ TOYOTA BOSHOKU POLAND

Russia ■ TOYOTA BOSHOKU

Slovakia ■ TRIM LEADER

Turkey ■ TOYOTA BOSHOKU TURKEY

■ TB SEWTECH TURKEY

South Africa ■ TOYOTA BOSHOKU SOUTH AFRICA

Japan



Global Mainstay Hub

■ Global Mainstay Hub

Plants and Offices in Japan

■ Kariya Plant
 ■ Oguchi Plant
 ■ Kisogawa Plant
 ■ Inabe Plant
 ■ Gifu Plant
 ■ Sanage Plant
 ■ Fujioka Plant
 ■ Takaoka Plant
 ■ Tsutsumi Plant
 ■ Toyohashi-Kita Plant
 ■ Toyohashi-Minami Plant
 ■ Toyohashi-Higashi Plant
 ■ Tahara Plant

■ Fujisusono Plant

■ Tokyo Plant

■ Tsuchihashi Plant

■ Tokyo Office

■ Osaka Marketing Office

■ Hiroshima Marketing Office

Production entities

ARACO

COWERK

TOYOTA BOSHOKU KYUSHU

TOYOTA BOSHOKU SHIGA

TOYOTA BOSHOKU TOHOKU

TB SEWTECH KANTO

TB SEWTECH KYUSHU

TB SEWTECH TOHOKU

TB KAWASHIMA

SEIWA

KYOWA SANGYO

TOKAI CHEMICAL INDUSTRIES

TOYOTA BODY SEIKO

NARUCO

HIGH NEED INDUSTRY

Others

ATN AUTO ACOUSTICS

TB ENGINEERING

TB CREATE STAFF

TB CORPORATE SERVICE

TB TECHNOGREEN

TB LOGISTICS SERVICE

TB UNIFASHION

TECHNICAL LINKS DESIGN