Topics

TOYOTA BOSHOKU

Publication of "Toyota Boshoku Report 2026" (Integrated Report)

Kariya (Japan) November 2, 2026 -Toyota Boshoku Corporation publishes an integrated report annually to provide stakeholders with a deep understanding of the Toyota Boshoku group's initiatives to enhance corporate value.
Today, we published the "Toyota Boshoku Report 2026 (English version)" and made it available on our website.
(URL: https://www.toyota-boshoku.com/global/company/library/report/)

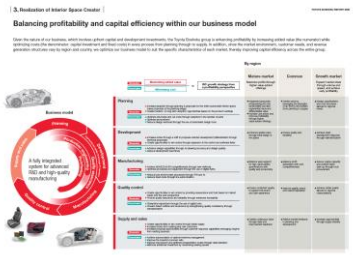
Based on the concept of "Maximizing the value of experience in the mobility interior space," this report introduces our growth strategy toward 2030, value creation initiatives, and approach to improving profitability and capital efficiency. This year, we have adopted a Q&A format for topics of particular interest to investors and other stakeholders, to provide a clearer understanding of our thinking and initiatives.



Cover



Message from the President



Balancing profitability and capital efficiency within our business model

Toyota Boshoku Report 2026 Summary

Contents	Key Topics
1. Toyota Boshoku's beginnings and future	Our origins, Business model, and Three strengths
2. Drivers of value creation	Value creation process, Materiality, and Value provision case study
3. Realization of Interior Space Creator	Message from the President, Awareness of the market environment, Balancing profitability and capital efficiency within our business model
4. Strategy for achieving the targets for 2030	2030 Medium-Term Business Plan, Message from the CFO, and Regional business overview
5. Enhancing management resources to support competitive advantage	Management resources to support competitive advantage, IP strategies, DX, Environment, and Human capital
6. Establishing a resilient global management foundation	Message from the Chair of the Board of Directors, A conversation between outside board members and board effectiveness

We will continue to enhance communication with our stakeholders and proactively disclose information.