

Company Name Toyota Boshoku Corporation
 Representative Masayoshi Shirayanagi, President
 (Securities Code 3116 TSE, Prime, NSE, Premier)
 Inquiry Masataka Asano
 General Manager,
 Accounting & Finance Division
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Matters Concerning Controlling Shareholders, etc.

1. Name of the Parent Company, Controlling Shareholder (Excluding Parent Company) and Other Affiliated Companies

(As of March 31, 2026)

Name	Relation ship	Percentage of voting rights held (%)			Financial instruments exchanges where issued share certificates are publicly listed
		Directly held	Aggregate portion	Total	
Toyota Motor Corporation	Other affiliated company	32.44	-	32.44	Prime Market of the Tokyo Stock Exchange Premier Market of the Nagoya Stock Exchange New York Stock Exchange (U.S.A.) London Stock Exchange (U.K.)

2. Position of Toyota Boshoku Corporation (the Company) in the Corporate Group of the Parent Company, etc. and Relationships Between Other Listed Companies and the Parent Company, etc.

(1) Position of the Company in the Corporate Group of the Parent Company, etc.

Toyota Motor Corporation (TMC) holds 32.44% of the Company's total voting rights and is classified as an "other affiliated company" (i.e., the other company with which we have an affiliated relationship).

The Company primarily sells automobile parts to TMC, and the sales ratio to TMC accounts for 50.8%.

(2) Limitations, Risks and Benefits from an Operational Standpoint of Belonging to the Corporate Group of the Parent Company, etc.

TMC holds 32.44% of the voting rights in the Company, but there are no restrictions, such as the need for approval from TMC, in conducting the Company's business activities.

TMC is a major and stable business partner for the Company. However, due to the high sales ratio to TMC, any fluctuations in its automotive sales trends could negatively impact the Company's financial performance and financial condition.

(3) Policy and Measures to Achieve a Certain Degree of Independence from the Parent Company, etc.

The Company formulates and implements its own growth strategies while aiming for mutual prosperity with TMC.

Regarding transaction terms and the policy for determining these terms, the Company proposes desired

prices and other transaction conditions for the sale of automotive parts, considering market prices and total costs, and finalizes them through individual negotiations. Similarly, for the purchase of automotive parts, the Company determines prices and other transaction conditions based on the proposed prices through individual negotiations.

(4) Status of Securing a Certain Degree of Independence from the Parent Company, etc.

The Company maintains a close cooperative relationship with TMC; however, the Company conducts its business activities independently and believes that a certain degree of independence is ensured.

3. Transactions with the Controlling Shareholder, etc.

Fiscal Year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

Relationship		Transaction contents		Transaction amount (Millions of yen)	Item	Balance as of the end of the fiscal year (Millions of yen)
Concurrent service by officers, etc.	Business relationship					
Transfer 3	Sales of the Company's products and purchases of automobile parts	Business transactions	Sales of automotive components	478,328	Accounts receivable	59,105
					Electronically recorded monetary claims - operating	13,298
			Purchase of automotive components	79,577	Accounts payable	15,126

Note: The transaction amounts exclude consumption tax, etc., while the end-of-period balances include consumption tax, etc.