

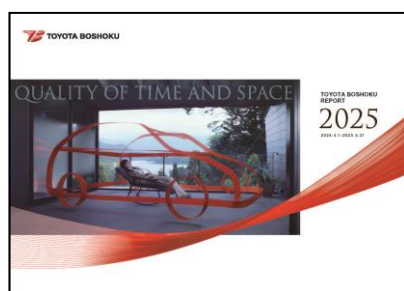
Publication of "Toyota Boshoku Report 2025"

Kariya (Japan) November 13, 2025 -Toyota Boshoku Corporation publishes an integrated report every year to provide stakeholders with deep understanding of our group's efforts to enhance corporate value.

Today, we published the "Toyota Boshoku Report 2025 (English version)" and made it available on our website.

(URL: <https://www.toyota-boshoku.com/global/company/library/report/>)

In this report, we present the roadmap toward the realization of our Target and Vision, including returning to the basics of what defines Toyota Boshoku.



Cover



Our Origins



Message from the President

Toyota Boshoku Report 2025 Summary

Contents	Key Topics
1. Toyota Boshoku's beginnings and future	Our Origins, Business model, The identity of the Toyota Boshoku group
2. Value creation story	Value creation process, Materiality, Value provision case studies
3. Strategy	Message from the President/CFO, What is an Interior Space Creator (ISC)? , 2030 Mid-term Business Plan, Regional overview
4. Capital	The identity of the Toyota Boshoku group in action, Intellectual property strategy, DX at the Toyota Boshoku group
5. Environment/Social	2050 Environmental Vision, Suppliers, Quality, Human resource strategy, Initiatives for respect of human rights, Safety and Health / Health and Productivity Management
6. Governance	Message from the Chair of the Board of Directors / Outside Officers, Corporate governance

We will continue to further enhance communication with our stakeholders and proactively disclose information.