

Translation

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October 31, 2025

Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under IFRS)

Company name: Toyota Boshoku Corporation
 Listing: Tokyo Stock Exchange / Nagoya Stock Exchange
 Securities code: 3116
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 Scheduled date to commence dividend payments: November 26, 2025
 Scheduled date to file semi-annual securities report: November 12, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the Six Months Ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Revenue		Operating profit		Profit before income taxes		Profit for the period		Profit attributable to owners of the parent		Comprehensive income	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	972,279	2.5	37,041	9.5	39,428	19.7	21,974	17.4	17,423	29.0	28,279	231.5
September 30, 2024	948,165	(1.6)	33,837	(31.8)	32,926	(40.2)	18,724	(45.0)	13,506	(53.3)	8,531	(84.1)

	Earnings per share attributable to owners of the parent - Basic	Earnings per share attributable to owners of the parent - Diluted
Six months ended	Yen	Yen
September 30, 2025	97.56	97.53
September 30, 2024	75.68	75.66

(2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of the parent	Ratio of equity attributable to owners of the parent
As of	Millions of yen	Millions of yen	Millions of yen	%
September 30, 2025	1,101,960	503,456	462,601	42.0
March 31, 2025	1,094,831	490,067	447,420	40.9

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
Fiscal year ended March 31, 2025	Yen	Yen	Yen	Yen	Yen
March 31, 2025	—	43.00	—	43.00	86.00
Fiscal year ending March 31, 2026	—	43.00			
Fiscal year ending March 31, 2026 (Forecast)			—	43.00	86.00

(Note) Changes in the forecasted cash dividends in this quarter: None

3. Forecast of consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

Percentages indicate year-on-year changes

	Revenue		Operating profit		Profit before income taxes		Profit attributable to owners of the parent		Earnings per share attributable to owners of the parent - Basic
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	1,980,000	1.3	75,000	76.9	80,000	69.9	45,000	169.1	251.97

(Note) Changes in the forecast of consolidated financial results in this quarter: Yes

* Notes

(1) Changes in significant subsidiaries during the Six Months Ended of September 30, 2025

(changes in specified subsidiaries resulting in the change in scope of consolidation):

None

Newly included: - company (Company name)

Excluded: - companies (Company name)

(2) Changes in accounting policies and changes in accounting estimates

Changes in accounting policies required by IFRS:

None

Changes in accounting policies due to other reasons:

None

Changes in accounting estimates:

None

(3) Number of shares issued (common shares)

Total number of shares issued at the end of the period (including treasury shares)

As of September 30, 2025	187,665,738 shares	As of March 31, 2025	187,665,738 shares
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Number of treasury shares at the end of the period

As of September 30, 2025	9,005,808 shares	As of March 31, 2025	9,023,517 shares
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Average number of shares issued during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	178,592,852 shares	Six months ended September 30, 2024	178,473,345 shares
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*Review of the Japanese-language originals of the attached consolidated semi-annual financial statements by certified public accountants or an audit firm: None

*Explanation on the proper use of the forecast on financial results, and other information

(Cautionary statement regarding forward-looking statements)

This report contains forward-looking statements based on information available to the Company as of the date hereof and assumptions which it believes are reasonable. These forward-looking statements involve risks and uncertainties that could cause actual results to differ materially, therefore do not represent any guarantees of future performance. For more information on forecasts, please see “(3) Explanation of Consolidated Forecasts and Other Forward-Looking Information” under “1. Qualitative Information on the Financial Results” on page 2 of the appendix to this consolidated financial report.

(How to obtain supplementary financial results material)

Supplementary financial material will be posted on the Company’s website on October 31, 2025(JST)

(Appendix)

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1. Qualitative Information on the Financial Results

(1) Explanation of Business Results

For the Six months ended September 30, 2025, revenue increased by ¥24.1 billion or 2.5%, year over year, to ¥972.2 billion due to an increase in production volume in regions such as Japan and North, Central, and South America, despite the impact of foreign exchange rates. Operating profit increased by ¥3.2 billion or 9.5%, year over year, to ¥37.0 billion. Profit before income taxes increased by ¥6.5 billion or 19.7%, year over year, to ¥39.4 billion. Profit attributable to the owners of the parent increased by ¥3.9 billion or 29.0%, year over year, to ¥17.4 billion. These are mainly due to an increase in production volume and cost reduction.

Results by segment are as follows.

(i) Japan

Revenue in Japan increased by ¥10.5 billion or 2.3%, year over year, to ¥463.6 billion due to an increase in production volume. Operating profit increased by ¥3.8 billion or 105.2%, year over year, to ¥7.6 billion due to an increase in production volume and new products despite an increase in overhead costs.

(ii) North, Central and South America

Revenue in North, Central and South America increased by ¥23.4 billion or 9.7%, year over year, to ¥264.2 billion due to an increase in production volume. Operating profit was ¥1.2 billion (¥0.3 billion Operating loss in the same period of the previous fiscal year) due to an increase in production volume and cost reduction, despite the impact of tariffs and quality-related costs.

(iii) China

Revenue in China decreased by ¥14.5 billion or 12.9%, year over year, to ¥98.0 billion due to the impact of foreign exchange rates. Operating profit decreased by ¥1.7 billion or 18.2%, year over year, to ¥8.0 billion due to the impact of foreign exchange rates and decrease in production volume.

(iv) Asia

Revenue in Asia increased by ¥4.1 billion or 3.0%, year over year, to ¥144.2 billion due to an increase in production volume. Operating profit increased by ¥0.4 billion or 2.3%, year over year, to ¥18.7 billion due to cost reduction and increase in production volume.

(v) Europe and Africa

Revenue in Europe and Africa decreased by 1.8 billion or 3.3%, year over year, to ¥55.5 billion due to a decrease in production volume. Operating profit decreased by ¥0.6 billion or 29.9%, year over year, to ¥1.5 billion due to the effects of decreased production volume and market fluctuations despite cost reduction and the impact of foreign exchange rates.

(2) Explanation of Financial Position

Total assets As of September 30, 2025, increased by ¥7.1 billion to ¥1,101.9 billion due to an increase in property, plant and equipment. The total for liabilities decreased by ¥6.2 billion to ¥598.5 billion year over year. The main factor was a decrease in trade and other payables. Equity increased by ¥13.3 billion to ¥503.4 billion mainly due to the recording of profit attributable to owners of the parent.

(3) Explanation of Consolidated Forecasts and Other Forward-Looking Information

As for the forecast of financial results for the fiscal year ending March 31, 2026, reflecting the results of the second quarter, and customer sales trends from the third quarter onwards, the Company expects revenue to be ¥1,980.0 billion, operating profit of ¥75.0 billion, profit before income taxes to be ¥80.0 billion, profit attributable to owners of the parent to be ¥45.0 billion. These forecasts have been revised from those disclosed on July 31, 2025.

The exchange rates assumption is 1USD= ¥145, 1EUR= ¥170, 1THB= ¥4.5, and 1CNY= ¥20.3.

The above contains statements based on information currently available to the Company as of the time hereof and assumptions which it believes are reasonable. These forward-looking statements involve risks and uncertainties that could cause actual results to differ materially, therefore do not represent any guarantees of future performance.

2. Consolidated Financial Statements and Notes

(1) Consolidated Statement of Financial Position

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and cash equivalents	249,721	249,642
Trade and other receivables	290,236	282,668
Inventories	87,142	95,661
Other financial assets	19,191	23,032
Income taxes receivable	7,882	5,045
Other current assets	14,457	15,005
Total current assets	668,631	671,054
Non-current assets		
Property, plant and equipment	317,221	320,679
Goodwill	4,938	4,928
Intangible assets	19,548	18,392
Investments accounted for using the equity method	14,002	14,483
Other financial assets	33,923	36,225
Deferred tax assets	32,846	32,626
Other non-current assets	3,719	3,569
Total non-current assets	426,199	430,905
Total assets	1,094,831	1,101,960

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	234,869	208,099
Bonds and borrowings	20,787	42,494
Other financial liabilities	5,149	6,154
Income taxes payable	14,836	14,234
Provisions	7,155	12,292
Other current liabilities	104,653	107,541
Total current liabilities	387,452	390,816
Non-current liabilities		
Bonds and borrowings	146,531	135,000
Other financial liabilities	7,338	8,189
Retirement benefit liability	55,075	55,359
Provisions	713	714
Deferred tax liabilities	5,000	5,667
Other non-current liabilities	2,652	2,755
Total non-current liabilities	217,311	207,687
Total liabilities	604,763	598,503
Equity		
Share capital	8,400	8,400
Capital surplus	3,245	3,245
Retained earnings	397,533	406,788
Treasury shares	(21,211)	(21,169)
Other components of equity	59,452	65,337
Total equity attributable to owners of the parent	447,420	462,601
Non-controlling interests	42,647	40,855
Total equity	490,067	503,456
Total liabilities and equity	1,094,831	1,101,960

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income
Consolidated Statement of Income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Revenue	948,165	972,279
Cost of sales	849,927	870,161
Gross profit	98,237	102,118
Selling, general and administrative expenses	64,492	66,551
Other income	2,813	3,147
Other expenses	2,721	1,672
Operating profit	33,837	37,041
Finance income	3,877	3,990
Finance expenses	5,001	2,683
Share of profit of investments accounted for using the equity method	212	1,080
Profit before income taxes	32,926	39,428
Income tax expense	14,201	17,454
Profit for the period	18,724	21,974
Profit attributable to		
Owners of the parent	13,506	17,423
Non-controlling interests	5,218	4,551
Earnings per share attributable to owners of the parent		
Basic (Yen)	75.68	97.56
Diluted (Yen)	75.66	97.53

Consolidated Statement of Comprehensive Income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit for the period	18,724	21,974
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Remeasurements of defined benefit plans	406	(652)
Net change in fair value of equity instruments measured at fair value through other comprehensive income	(2,080)	2,066
Share of other comprehensive income of investments accounted for using the equity method	(123)	19
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	(8,668)	4,880
Net change in fair value of debt instruments measured at fair value through other comprehensive income	0	0
Share of other comprehensive income of investments accounted for using the equity method	271	(10)
Total other comprehensive income, net of tax	(10,193)	6,304
Comprehensive income	8,531	28,279
Comprehensive income attributable to		
Owners of the parent	3,348	22,827
Non-controlling interests	5,183	5,451

(3) Consolidated Statement of Changes in Equity

Six months ended September 30, 2024

(Millions of yen)

	Equity attributable to owners of the parent				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity
					Remeasurements of defined benefit plans
Balance at April 1, 2024	8,400	3,095	394,213	(21,515)	—
Profit (loss) for the period			13,506		
Other comprehensive income					422
Comprehensive income	—	—	13,506	—	422
Purchase of treasury shares					
Disposal of treasury shares		(3)		43	
Dividends			(7,676)		
Transfer to retained earnings			418		(422)
Total transactions with owners	—	(3)	(7,257)	43	(422)
Balance at September 30, 2024	8,400	3,091	400,462	(21,471)	—

	Equity attributable to owners of the parent				Non-controlling interests	Total
	Other components of equity			Total		
	Net change in fair value of equity instruments measured at fair value through other comprehensive income	Net change in fair value of debt instruments measured at fair value through other comprehensive income	Exchange differences on translation of foreign operations			
Balance at April 1, 2024	17,770	(81)	47,714	449,597	44,045	493,642
Profit (loss) for the period				13,506	5,218	18,724
Other comprehensive income	(2,203)	0	(8,377)	(10,157)	(35)	(10,193)
Comprehensive income	(2,203)	0	(8,377)	3,348	5,183	8,531
Purchase of treasury shares				—		—
Disposal of treasury shares				40		40
Dividends				(7,676)	(7,360)	(15,036)
Transfer to retained earnings	4			—		—
Total transactions with owners	4	—	—	(7,635)	(7,360)	(14,996)
Balance at September 30, 2024	15,571	(81)	39,337	445,310	41,867	487,178

Six months ended September 30, 2025

(Millions of yen)

	Equity attributable to owners of the parent				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity
					Remeasurements of defined benefit plans
Balance at April 1, 2025	8,400	3,245	397,533	(21,211)	—
Profit (loss) for the period			17,423		
Other comprehensive income					(480)
Comprehensive income	—	—	17,423	—	(480)
Purchase of treasury shares				(0)	
Disposal of treasury shares		(6)		41	
Dividends			(7,681)		
Transfer to retained earnings			(480)		480
Transfer to capital surplus from retained earnings		6	(6)		
Total transactions with owners	—	—	(8,169)	41	480
Balance at September 30, 2025	8,400	3,245	406,788	(21,169)	—

	Equity attributable to owners of the parent				Non-controlling interests	Total
	Other components of equity			Total		
	Net change in fair value of equity instruments measured at fair value through other comprehensive income	Net change in fair value of debt instruments measured at fair value through other comprehensive income	Exchange differences on translation of foreign operations			
Balance at April 1, 2025	15,359	(81)	44,175	447,420	42,647	490,067
Profit (loss) for the period				17,423	4,551	21,974
Other comprehensive income	2,086	0	3,797	5,404	900	6,304
Comprehensive income	2,086	0	3,797	22,827	5,451	28,279
Purchase of treasury shares				(0)		(0)
Disposal of treasury shares				34		34
Dividends				(7,681)	(7,243)	(14,924)
Transfer to retained earnings				—		—
Transfer to capital surplus from retained earnings				—		—
Total transactions with owners	—	—	—	(7,646)	(7,243)	(14,890)
Balance at September 30, 2025	17,445	(80)	47,972	462,601	40,855	503,456

(4) Consolidated Statement of Cash Flows

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities		
Profit before income taxes	32,926	39,428
Depreciation and amortization	27,880	25,496
Sub-lease cost of sales	6,254	5,717
Interest and dividend income	(3,790)	(3,937)
Decrease (increase) in trade receivables	16,215	10,606
Decrease (increase) in inventories	(5,146)	(8,060)
Increase (decrease) in trade payables	(1,928)	(4,260)
Increase (decrease) in provisions	(663)	5,262
Increase (decrease) in other current liabilities	(8,177)	903
Other	2,058	(2,637)
Subtotal	65,628	68,520
Interest received	3,708	3,845
Dividends received	397	311
Interest paid	(915)	(1,043)
Income taxes paid	(13,432)	(14,928)
Net cash provided by (used in) operating activities	55,386	56,706

	(Millions of yen)	
	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from investing activities		
Purchase of property, plant and equipment	(35,352)	(26,888)
Payments into time deposits	(10,954)	(11,412)
Proceeds from withdrawal of time deposits	20,548	8,559
Other	(1,611)	(79)
Net cash provided by (used in) investing activities	(27,369)	(29,820)
Cash flows from financing activities		
Proceeds from short-term borrowings	45,286	20,442
Repayments of short-term borrowings	(42,542)	(8,934)
Dividends paid	(7,676)	(7,681)
Dividends paid to non-controlling interests	(4,978)	(6,736)
Repayments of lease liabilities	(17,191)	(23,326)
Other	43	(1,479)
Net cash provided by (used in) financing activities	(27,058)	(27,716)
Effect of exchange rate changes on cash and cash equivalents	(1,984)	750
Net increase (decrease) in cash and cash equivalents	(1,026)	(79)
Cash and cash equivalents at beginning of period	244,191	249,721
Increase (decrease) in cash and cash equivalents included in assets held for sale	870	—
Cash and cash equivalents at end of period	244,035	249,642

(5) Notes on Consolidated Financial Statements

(Notes on Going Concern Assumption)

There are no applicable items.

(Segment Information)

(1) Outline of Reportable Segments

In the six-month period ended September 30, 2025, there are no material changes to the method used to identify the reportable segments, the business activities carried out by each reportable segment, or the measurement standards used to determine segment profits.

(2) Revenue, Profit/Loss for each Reportable Segment

Six months ended September 30, 2024

(Millions of yen)

	Reportable Segment						Eliminations (*1)	Consolidated (*3)
	Japan	North, Central and South America	China	Asia	Europe and Africa	Total		
Revenue								
Revenue from external customers	414,216	238,303	107,774	131,635	56,235	948,165	—	948,165
Inter-segment revenue and transfers (*2)	38,853	2,524	4,834	8,381	1,180	55,774	(55,774)	—
Total	453,070	240,827	112,608	140,016	57,415	1,003,939	(55,774)	948,165
Operating profit (loss)	3,704	(338)	9,829	18,298	2,210	33,703	133	33,837
Finance income								3,877
Finance expenses								5,001
Share of profit (loss) of investments accounted for using the equity method								212
Profit before income taxes								32,926

(Notes) 1. 133 million yen included in “Eliminations” for “Operating profit” is mainly inter-segment transactions.

2. Inter-segment revenue are based on transaction prices that are determined through price negotiation, taking into account market prices and total costs incurred.

3. “Operating profit” reconciles to operating profit disclosed in the consolidated financial statement.

Six months ended September 30, 2025

(Millions of yen)

	Reportable Segment						Eliminations (*1)	Consolidated (*3)
	Japan	North, Central and South America	China	Asia	Europe and Africa	Total		
Revenue								
Revenue from external customers	426,478	261,880	93,140	136,453	54,327	972,279	—	972,279
Inter-segment revenue and transfers (*2)	37,128	2,392	4,885	7,756	1,199	53,363	(53,363)	—
Total	463,606	264,273	98,026	144,209	55,527	1,025,642	(53,363)	972,279
Operating profit (loss)	7,601	1,210	8,042	18,714	1,549	37,119	(78)	37,041
Finance income								3,990
Finance expenses								2,683
Share of profit (loss) of investments accounted for using the equity method								1,080
Profit before income taxes								39,428

(Notes) 1. (78) million yen included in “Eliminations” for “Operating profit” is mainly inter-segment transactions.

2. Inter-segment revenue are based on transaction prices that are determined through price negotiation, taking into account market prices and total costs incurred.

3. “Operating profit” reconciles to operating profit disclosed in the consolidated financial statement.