

## Supplementary Material for FY2025 Financial Results (Based on IFRS)

### 1. Consolidated Financial Results

(Unit: 100 million yen, %, ( ): Revenue ratio)

|  | FY2024<br>(2023.4.1~2024.3.31) |        | FY2025<br>(2024.4.1~2025.3.31) |        | Change |        | FY2026 Forecast<br>(2025.4.1~2026.3.31) |        | YOY change<br>ratio(%) |
|--|--------------------------------|--------|--------------------------------|--------|--------|--------|---|--------|------------------------|
|  |                                |        |                                |        | Amount | %      |   |        |                        |
| Revenue                                      | ( 100.0 )                      | 19,536 | ( 100.0 )                      | 19,542 | 5      | 0.0    | ( 100.0 )                               | 20,000 | 2.3                    |
| Operating profit                             | ( 4.1 )                        | 792    | ( 2.2 )                        | 423    | △368   | △ 46.5 | ( 4.0 )                                 | 800    | 88.7                   |
| Profit before income taxes                   | ( 4.5 )                        | 880    | ( 2.4 )                        | 470    | △409   | △ 46.5 | ( 4.2 )                                 | 830    | 76.2                   |
| Profit attributable to owners of the parent  | ( 3.0 )                        | 585    | ( 0.9 )                        | 167    | △418   | △71.4  | ( 2.5 )                                 | 500    | 199.1                  |
| Capital investment ※                         |                                | 743    |                                | 781    | 37     | 5.1    |   | 880    | 12.7                   |
| Depreciation ※                               |                                | 496    |                                | 521    | 24     | 5.0    |   | 520    | △ 0.3                  |
| Exchange rate (USD)                          | JPY                            | 145    | JPY                            | 153    |        |        | JPY                                     | 145    |                        |
| (EUR)  | JPY                            | 157    | JPY                            | 164    |        |        | JPY                                     | 160    |                        |
| (THB)  | JPY                            | 4.11   | JPY                            | 4.38   |        |        | JPY                                     | 4.3    |                        |
| (CNY)  | JPY                            | 20.1   | JPY                            | 21.1   |        |        | JPY                                     | 20.0   |                        |
| Consolidated subsidiaries                    | 75 companies                   |        | 69 companies                   |        |        |        |   | -      |                        |
| Associates accounted for using equity method | 16 companies                   |        | 20 companies                   |        |        |        |   | -      |                        |

※ The amounts for capital investment and depreciation do not include right-of-use assets.

### 2. Geographic Segment Information

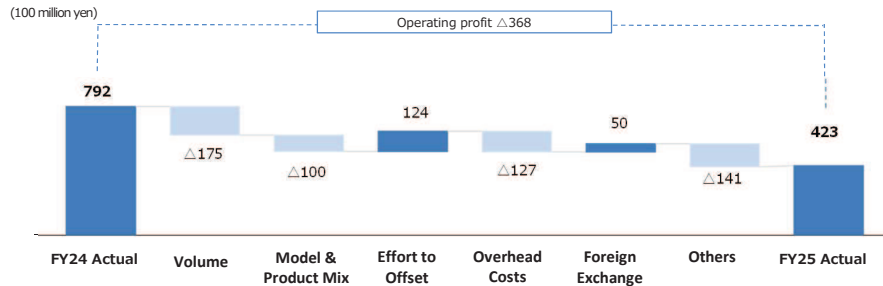
2. Geographic Segment Information

(Unit: 100 million yen, %, ( ): Composition ratio, upper row: Revenue, lower row [ ]: Operating profit)

|                                     | FY2024<br>(2023.4.1~2024.3.31) |                 | FY2025<br>(2024.4.1~2025.3.31) |                 | Change         |                   | FY2026 Forecast<br>(2025.4.1~2026.3.31) |                 | YOY change<br>ratio(%) |
|-------------------------------------|--------------------------------|-----------------|--------------------------------|-----------------|----------------|-------------------|---|-----------------|------------------------|
|                                     |                                |                 |                                |                 | Amount         | %                 |   |                 |                        |
| Japan                               | ( 47.3 )                       | 9,228<br>[106]  | ( 48.1 )                       | 9,392<br>[101]  | 164<br>[△4]    | 1.8<br>[△4.5]     | ( 49.0 )                                | 9,800<br>[180]  | 4.3<br>[77.0]          |
| North, Central<br>and South America | ( 25.6 )                       | 5,003<br>[6]    | ( 25.0 )                       | 4,890<br>[△260] | △112<br>[△266] | △ 2.3<br>[-]      | ( 27.0 )                                | 5,400<br>[120]  | 10.4<br>[-]            |
| China                               | ( 12.1 )                       | 2,362<br>[184]  | ( 12.0 )                       | 2,335<br>[165]  | △27<br>[△19]   | △ 1.1<br>[△10.4]  | ( 9.5 )                                 | 1,900<br>[140]  | △ 18.6<br>[△15.5]      |
| Asia※                               | ( 14.0 )                       | 2,739<br>[375]  | ( 14.6 )                       | 2,862<br>[361]  | 122<br>[△14]   | 4.5<br>[△3.7]     | ( 14.0 )                                | 2,800<br>[320]  | △ 2.2<br>[△11.6]       |
| Europe and Africa                   | ( 6.7 )                        | 1,312<br>[119]  | ( 6.0 )                        | 1,181<br>[54]   | △130<br>[△64]  | △ 10.0<br>[△54.2] | ( 5.5 )                                 | 1,100<br>[40]   | △ 6.9<br>[△26.8]       |
| Eliminations                        | ( △ 5.7 )                      | △1,110<br>[0]   | ( △ 5.7 )                      | △1,121<br>[0]   | △10<br>[0]     | -<br>[-]          | ( △ 5.0 )                               | △1,000          | -                      |
| Total                               | ( 100.0 )                      | 19,536<br>[792] | ( 100.0 )                      | 19,542<br>[423] | 5<br>[△368]    | 0.0<br>[△46.5]    | ( 100.0 )                               | 20,000<br>[800] | 2.3<br>[88.7]          |

※ The reportable segment has been changed to "Asia" from this consolidated fiscal year.

### 3. Operating Profit Variance Analysis



### 4. Consolidated Statement of Financial Position

(100 million yen)

| Assets                        |         |         |        | Liabilities and equity                                 |         |         |        |
|-------------------------------|---------|---------|--------|--|---------|---------|--------|
| Subject                       | FY24 4Q | FY25 4Q | Change | Subject  | FY24 4Q | FY25 4Q | Change |
| Current Assets                | 7,087   | 6,686   | △ 401  | Current liabilities                                    | 4,054   | 3,874   | △ 180  |
| Cash and cash equivalents     | 2,441   | 2,497   | 55     | Trade and other payables                               | 2,515   | 2,348   | △ 166  |
| Trade and other receivables   | 3,041   | 2,902   | △ 138  | Bonds and borrowings                                   | 100     | 207     | 107    |
| Inventories                   | 836     | 871     | 34     | Other current liabilities                              | 1,439   | 1,317   | △ 121  |
| Other current assets          | 768     | 415     | △ 353  | Non-current liabilities                                | 2,293   | 2,173   | △ 120  |
| Non-current Assets            | 4,197   | 4,261   | 64     | Bonds and borrowings                                   | 1,550   | 1,465   | △ 84   |
| Property, plant and equipment | 3,297   | 3,172   | △ 125  | Other non-current liabilities                          | 743     | 707     | △ 35   |
| Intangible assets             | 245     | 244     | △ 0    | Total liabilities                                      | 6,348   | 6,047   | △ 300  |
| Other non-current assets      | 654     | 844     | 190    | Share capital  | 84      | 84      | -      |
|                               |         |         |        | Capital surplus  | 30      | 32      | 1      |
|                               |         |         |        | Retained earnings                                      | 3,726   | 3,763   | 36     |
|                               |         |         |        | Other components of equity                             | 654     | 594     | △ 59   |
|                               |         |         |        | Total equity attributable to owners of the parent      | 4,495   | 4,474   | △ 21   |
|                               |         |         |        | Non-controlling interests                              | 440     | 426     | △ 13   |
|                               |         |         |        | Total equity   | 4,936   | 4,900   | △ 35   |
|                               |         |         |        | [Ratio of equity attributable to owners of the parent] | [39.8%] | [40.9%] |        |
| Total assets                  | 11,284  | 10,948  | △ 336  | Total liabilities and equity                           | 11,284  | 10,948  | △ 336  |

### 5. KPI Trends

