

1. Consolidated Financial Results

(Unit: 100 million yen, %, (): Revenue ratio)

	FY2026 (2025.4.1~2025.6.30)		FY2027 (2026.4.1~2026.6.30)		Change		FY2027 Forecast (2026.4.1~2027.3.31)		YOY change ratio(%)
					Amount	%			
Revenue	(100.0)	4,796	(100.0)	5,280	483	10.1	(100.0)	21,000	3.1
Operating profit	(3.9)	187	(3.0)	158	△28	△ 15.1	(3.6)	760	40.9
Profit before income taxes	(3.9)	189	(3.3)	176	△12	△ 6.5	(3.8)	800	29.2
Profit attributable to owners of the parent	(2.3)	108	(1.7)	87	△20	△18.9	(2.2)	460	97.7
Capital investment ※		99		140	41	41.7		920	35.2
Depreciation ※		115		127	11	10.2		530	8.8
Exchange rate (USD)	JPY	145	JPY	159			JPY	150	
(EUR)	JPY	164	JPY	185			JPY	180	
(THB)	JPY	4.36	JPY	4.90			JPY	4.7	
(CNY)	JPY	20.0	JPY	23.4			JPY	21.7	
Consolidated subsidiaries	69 companies		69 companies					-	
Associates accounted for using equity method	20 companies		20 companies					-	

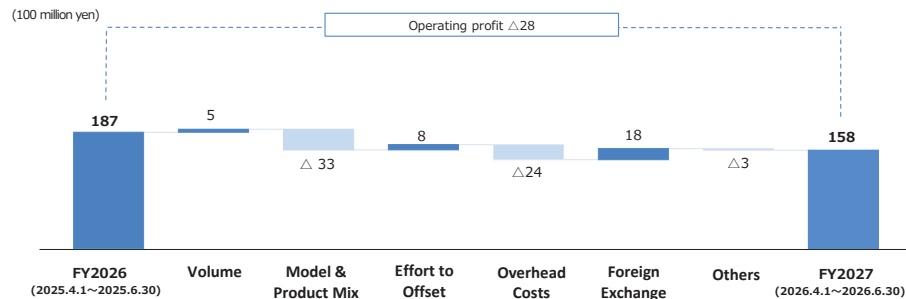
※ The amounts for capital investment and depreciation do not include right-of-use assets.

2. Geographic Segment Information

(Unit: 100 million yen, %, (): Composition ratio,
upper row: Revenue, lower row []: Operating profit)

	FY2026 (2025.4.1~2025.6.30)		FY2027 (2026.4.1~2026.6.30)		Change		FY2027 Forecast (2026.4.1~2027.3.31)		YOY change ratio(%)
					Amount	%			
Japan	(46.7)	2,238	(45.2)	2,385	146	6.6	(48.1)	10,100	4.3
		[0]		[29]	[29]			[190]	[271.8]
North, Central and South America	(28.2)	1,351	(29.7)	1,572	220	16.3	(26.7)	5,600	3.3
		[46]		[25]	[△20]	[△43.9]		[40]	[-]
China	(10.0)	482	(10.2)	539	57	11.8	(9.5)	2,000	△ 7.4
		[41]		[20]	[△20]	[△50.4]		[110]	[△25.5]
Asia	(14.6)	700	(14.8)	780	79	11.4	(15.7)	3,300	9.2
		[90]		[91]	[0]	[0.7]		[400]	[△0.0]
Europe and Africa	(5.7)	272	(5.9)	310	38	14.2	(5.7)	1,200	△ 3.3
		[8]		[△7]	[△16]	[-]		[20]	[△47.3]
Eliminations	(△ 5.2)	△248	(△ 5.8)	△307	△59	-	(△ 5.7)	△1,200	-
		[0]		[△0]	[△0]	[-]			
Total	(100.0)	4,796	(100.0)	5,280	483	10.1	(100.0)	21,000	3.1
		[187]		[158]	[△28]	[△15.1]		[760]	[40.9]

3. Operating Profit Variance Analysis



4. Consolidated Statement of Financial Position

(100 million yen)

Assets				Liabilities and equity			
Subject	As of 2026.3.31	As of 2026.6.30	Change	Subject	As of 2026.3.31	As of 2026.6.30	Change
Current Assets	7,233	7,123	△ 110	Current liabilities	4,281	4,141	△ 139
Cash and cash equivalents	2,785	2,836	51	Trade and other payables	2,240	2,140	△ 100
Trade and other receivables	2,977	2,750	△ 227	Bonds and borrowings	343	242	△ 101
Inventories	940	1,010	69	Other current liabilities	1,697	1,759	62
Other current assets	530	526	△ 4	Non-current liabilities	2,251	2,279	27
Non-current Assets	4,589	4,596	6	Bonds and borrowings	1,550	1,550	-
Property, plant and equipment	3,453	3,496	42	Other non-current liabilities	701	729	27
Intangible assets	236	228	△ 7	Total liabilities	6,533	6,421	△ 112
Other non-current assets	899	870	△ 28	Share capital	84	84	-
				Capital surplus	33	49	16
				Retained earnings	3,859	3,869	10
				Other components of equity	875	917	41
				Total equity attributable to owners of the parent	4,852	4,920	67
				Non-controlling interests	438	377	△ 60
				Total equity	5,290	5,298	7
				[Ratio of equity attributable to owners of the parent]	[41.0%]	[42.0%]	
Total assets	11,823	11,719	△ 104	Total liabilities and equity	11,823	11,719	△ 104

5. KPI Trends

