



TOYOTA BOSHOKU

TSE Prime Market Securities Code 3116

FY2026 (ending March 2026)

3rd Quarter

Financial Results

2026.2.3 (Tue)



TOYOTA BOSHOKU

QUALITY OF TIME AND SPACE

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- 2. FY2026 3rd Quarter Financial Results**
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1-1) Overview of Financial Results

Actual

Operating profit increased due to **volume increase in Japan and the Americas, the impact of new products** and **internal efforts such as additional cost reduction through profit improvement activities**, despite the negative impact of additional U.S tariffs and quality-related cost.

Forecast

We **maintained the previous forecast**,
as recent results are generally **progressing in line as targeted**.
Due to **volume increase** and **profit improvement activities**,
we are **steadily strengthening our profitability competitiveness**.

Return
to share
holders

Annual dividends plan is 86 yen, with **an interim of 43 yen and a year-end of 43 yen**,
as announced previously.
By maintaining DOE 3% or more, aim to **provide long-term stable profit return** based on
consolidated performance.

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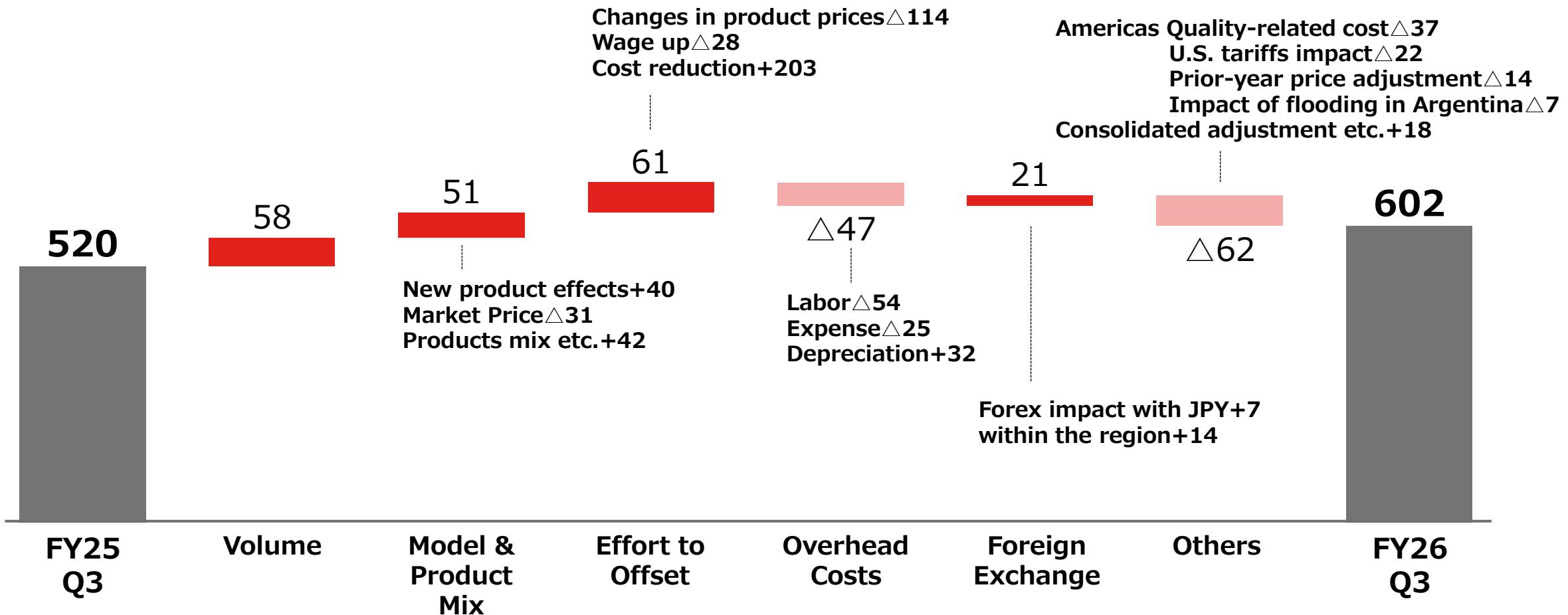
2-1) FY2026 3rd Quarter Financial Results Seat Volume/Profit and Loss

Seat Volume		Profit and Loss								
		(10,000 units)		(100 million yen)						
		613	620	FY25 Q3		FY26 Q3		YOY Change		
Compact	246	231	35	Revenue	14,466	100%	15,062	100%	595	4.1%
	34	328	328	Operating Profit	520	3.6%	602	4.0%	82	15.8%
Medium	311	34	35	Profit before income taxes	552	3.8%	654	4.3%	101	18.4%
	22	26	26	Profit*	282	2.0%	286	1.9%	3	1.2%
SUV·MPV	USD	153 yen		149 yen		△4 yen				
	EUR	165 yen		172 yen		+7 yen				
FY25 Q3		*Profit Attributable to Owners of the Parent								

2-2) FY2026 3rd Quarter Financial Results Consolidated Analysis of Operating Profit

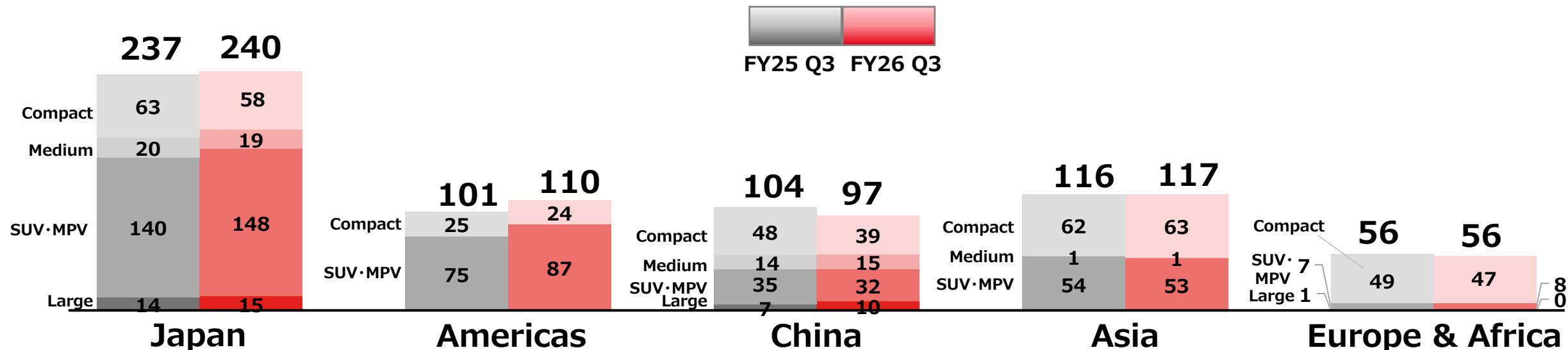
Profit increased due to volume increase in Japan and the Americas, additional to the effects of new products and global cost reduction despite the impact of additional U.S. tariffs and quality-related cost

(100 million yen)



2-3) FY2026 3rd Quarter Financial Results Seat Volume/Profit and Loss by Segments

Seat Volume (10,000 units)

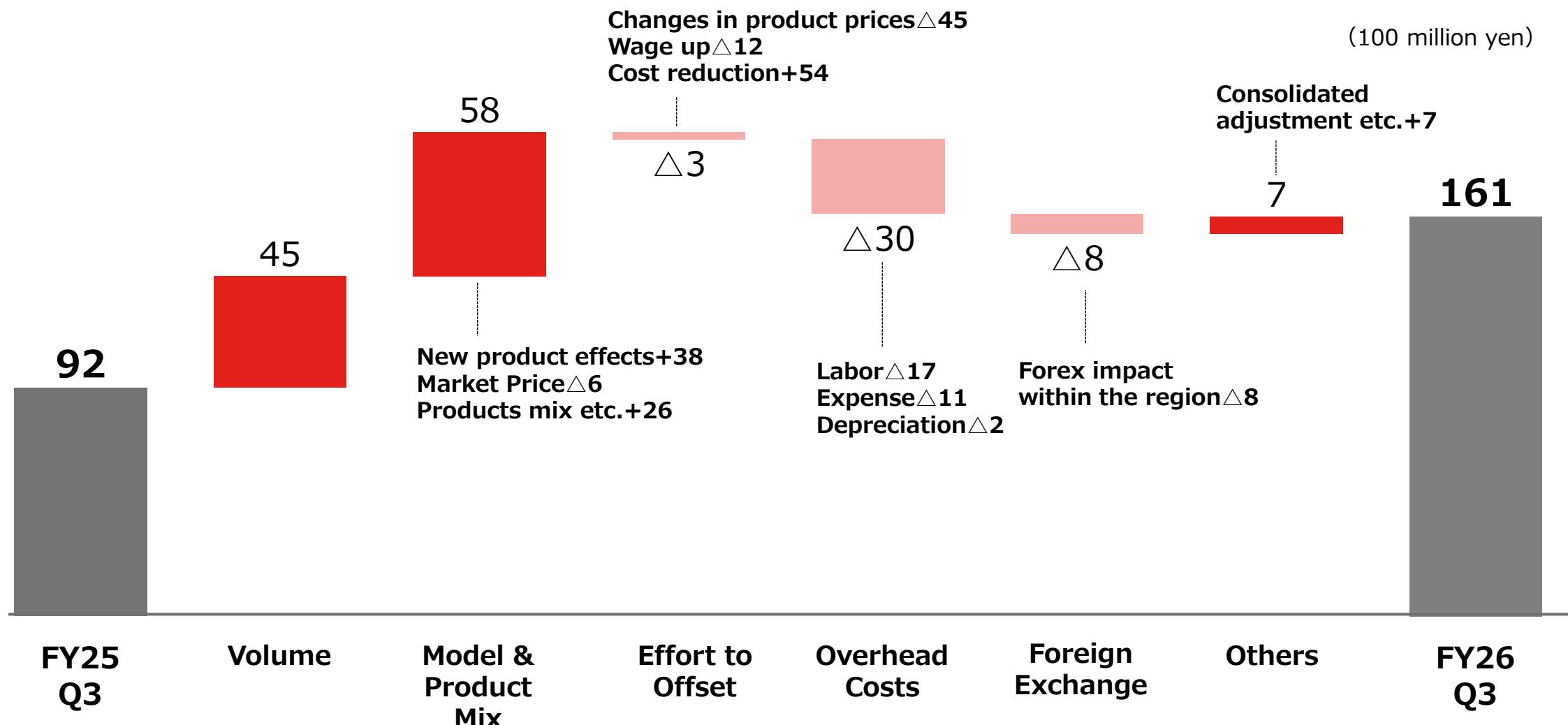


Profit and Loss (100 million yen)

	Japan			Americas			China			Asia			Europe & Africa		
	FY25	FY26	YOY Change	FY25	FY26	YOY Change	FY25	FY26	YOY Change	FY25	FY26	YOY Change	FY25	FY26	YOY Change
Revenue	6,939	7,140	201	3,520	4,035	514	1,816	1,603	△213	2,156	2,224	67	874	885	10
Operating Profit	92	161	69	△59	7	66	164	117	△46	282	292	10	39	23	△15
Ratio	1.3%	2.3%	-	△1.7%	0.2%	-	9.0%	7.4%	-	13.1%	13.1%	-	4.5%	2.7%	-

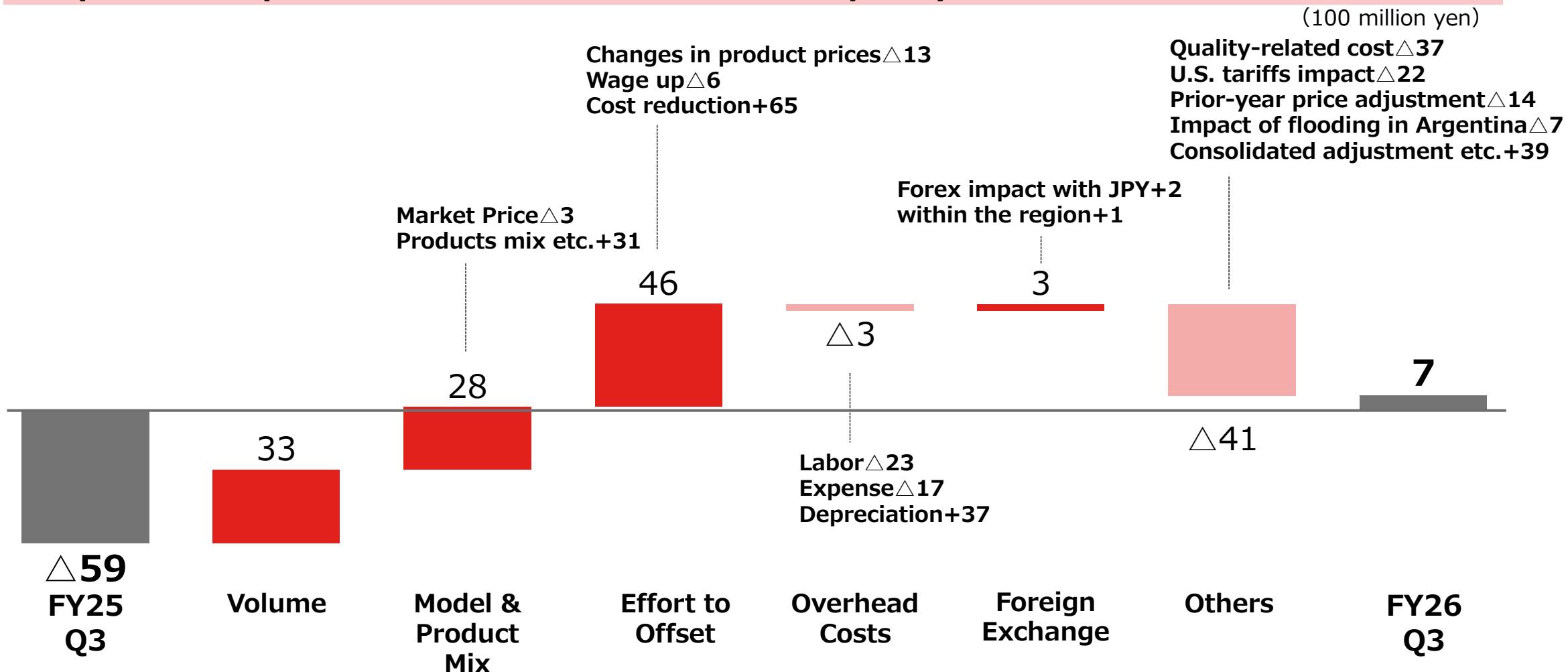
2-4) FY2026 3rd Quarter Financial Results Japan Analysis of Operating Profit

Profit increased due to volume increase and the effects of new products, despite an increase in overhead costs



2-4) FY2026 3rd Quarter Financial Results The Americas Analysis of Operating Profit

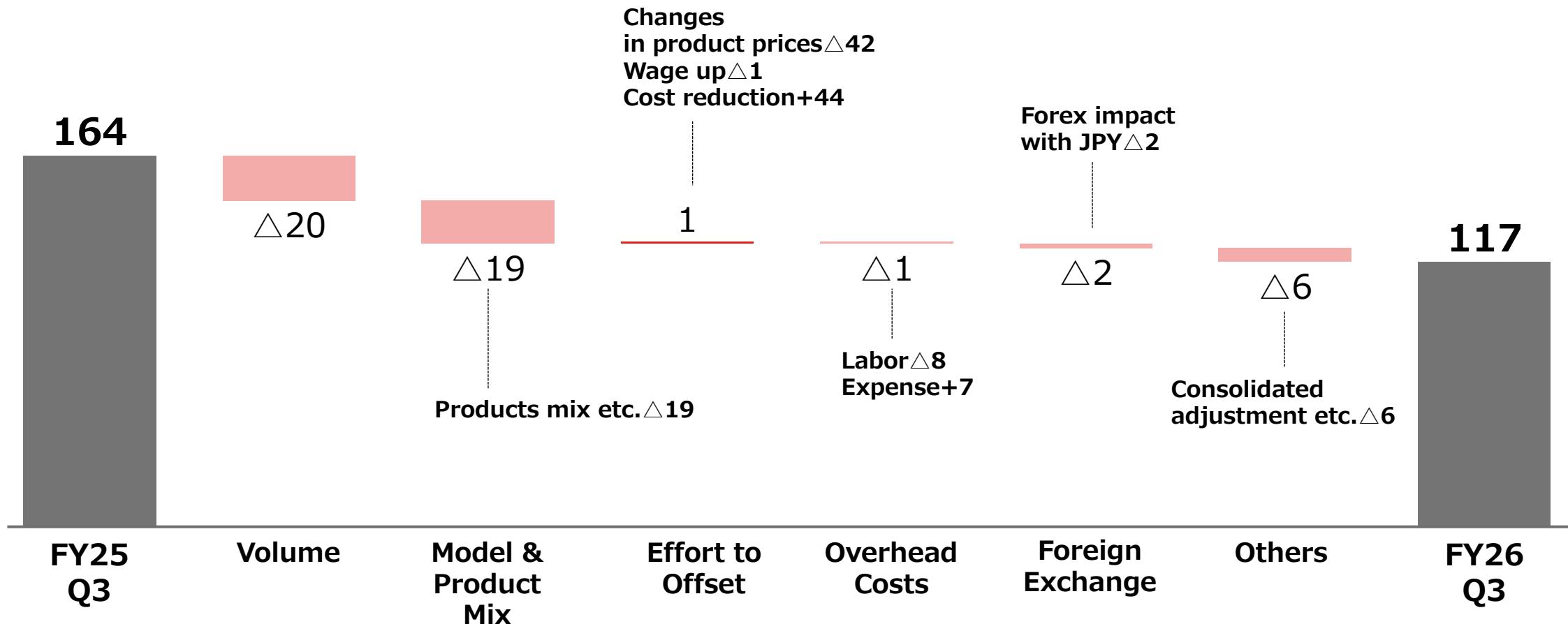
Profit increased due to higher production volume driven by last year's customer shutdown and cost reduction, despite the impact of additional U.S. tariffs and quality-related cost



2-4) FY2026 3rd Quarter Financial Results China Analysis of Operating Profit

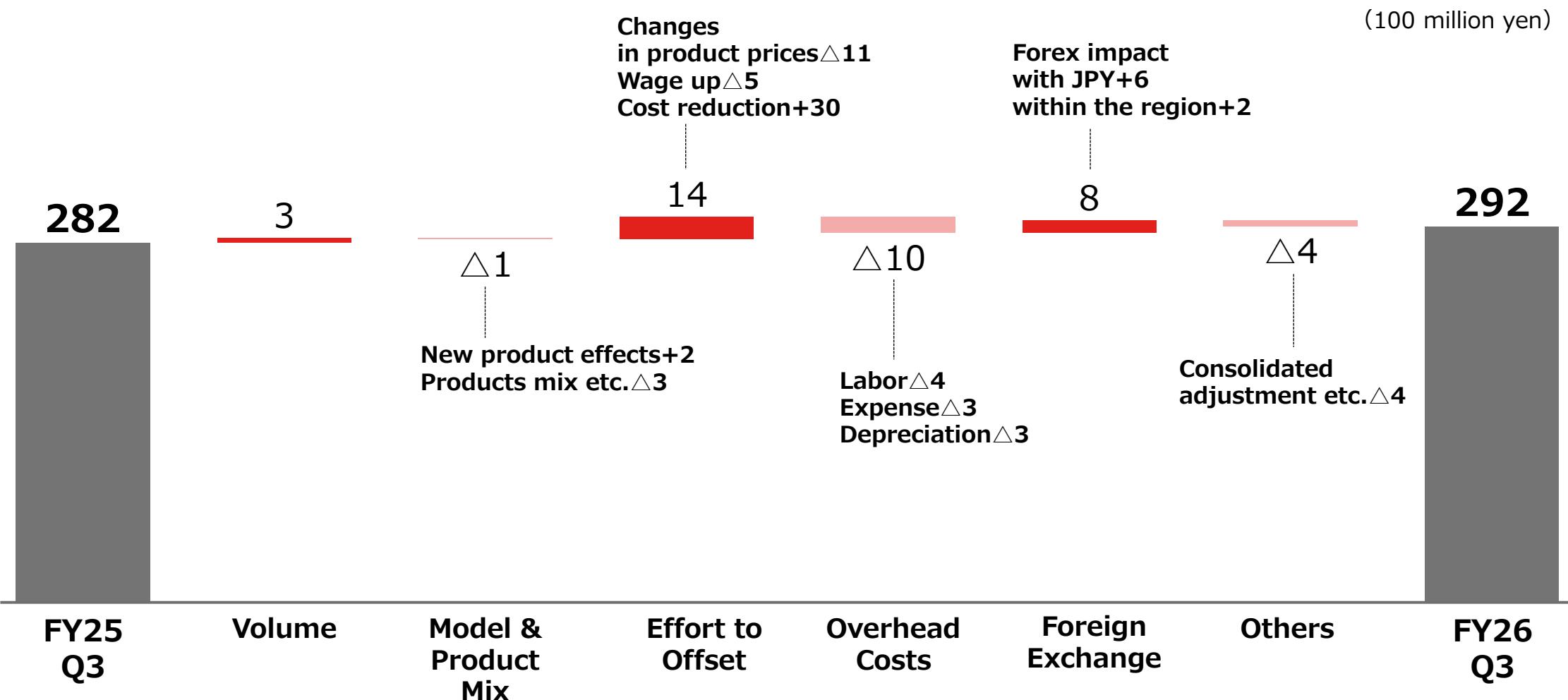
Profit decreased due to volume decreased and changes in the vehicle mix

(100 million yen)



2-4) FY2026 3rd Quarter Financial Results Asia Analysis of Operating Profit

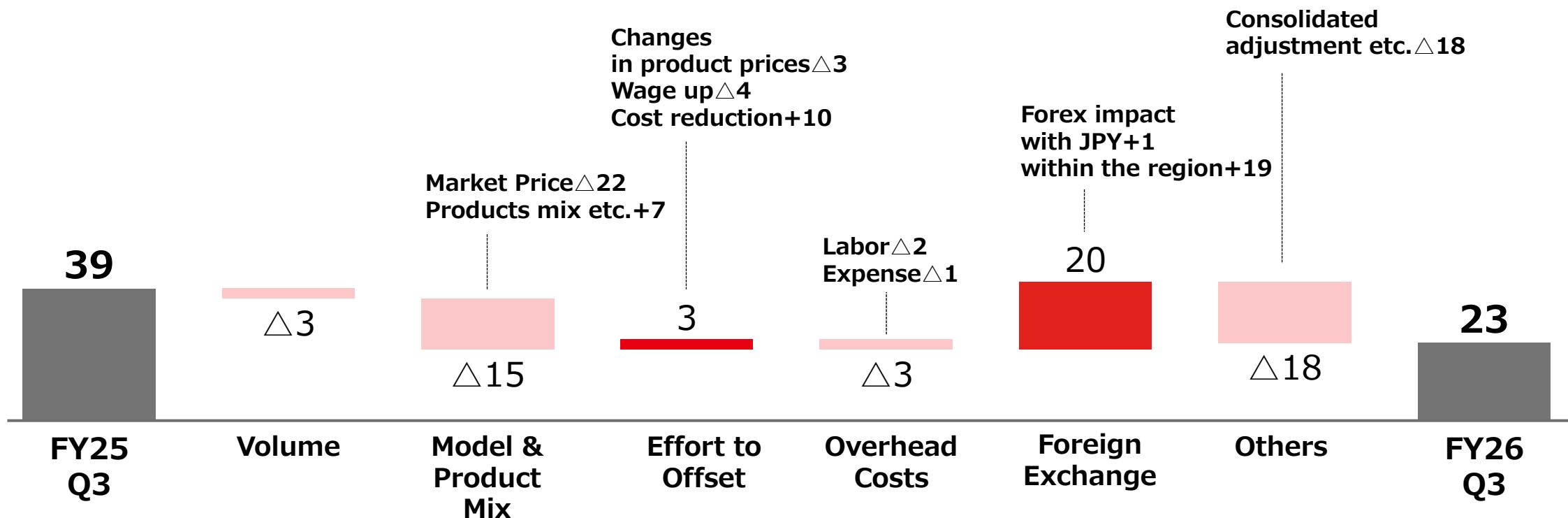
Profit increased due to volume increase and cost reduction,
despite an increase in overhead costs



2-4) FY2026 3rd Quarter Financial Results Europe & Africa Analysis of Operating Profit

Profit decreased due to volume decrease and market prices,
despite foreign exchange impact

(100 million yen)



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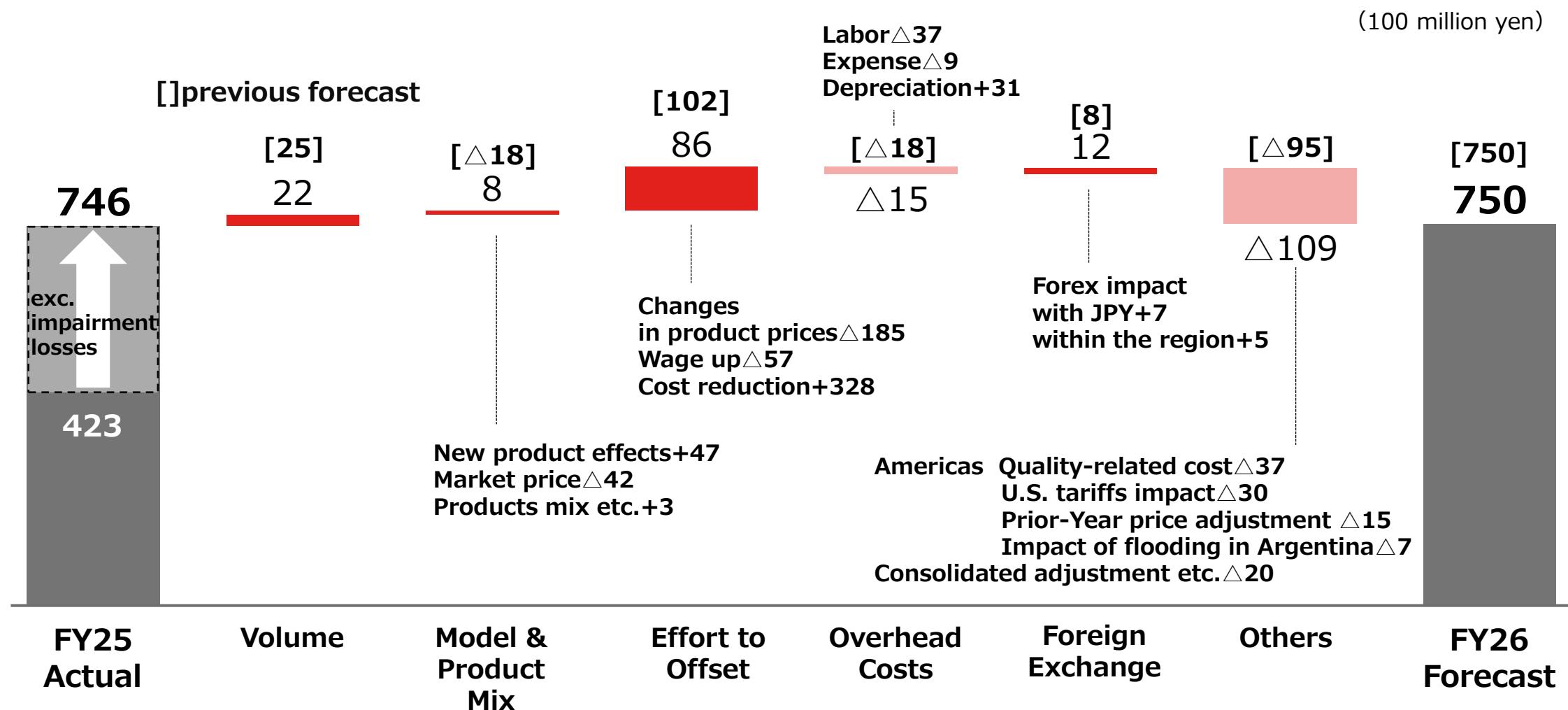
3-1) FY2026 Financial Forecasts Seat Volume/Profit and Loss Forecast

[:]previous forecast

		<u>Seat Volume</u> (10,000 units)		<u>Profit and Loss</u> (100 million yen)					
				FY25 Actual		FY26 Forecast		YOY change	
Compact	820	825		Revenue	19,542	100%	[19,800]	19,800	100%
	322			Operating Profit	423	2.2%	[750]	750	3.8%
				Profit before income taxes	470	2.4%	[800]	800	4.0%
Medium	47	421		Profit*	167	0.9%	[450]	450	2.3%
				Exchange Rate	USD	153 yen	[145]	148 yen	△5 yen
					EUR	164 yen	[170]	171 yen	+7 yen
*Profit Attributable to Owners of the Parent									
SUV·MPV	421			ROE	3.7%		9.5%		-
				Dividend (Dividend payout ratio)	86 yen (91.8%)		86 yen (34.1%)		0 yen (-)
				DOE	3.4%		3.2%		-
FY25 Actual		FY26 Forecast							

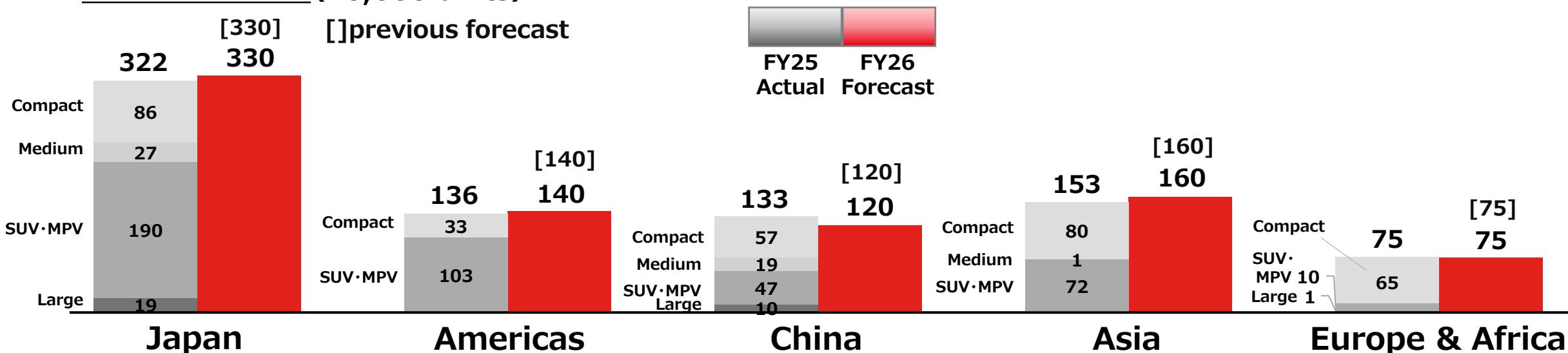
3-2) FY2026 Financial Forecasts Consolidated Analysis of Operating Profit

Steadily progress in profitability competitiveness by volume increase and profit improvement activities



3-3) FY2026 Financial Forecasts Seat Volume/Profit and Loss by Segments

Seat Volume (10,000 units)



Profit and Loss (100 million yen)

()exc. impairment losses	Japan			Americas			China			Asia			Europe & Africa		
	FY25 Actual	FY26 Forecast	YOY Change	FY25 Actual	FY26 Forecast	YOY Change	FY25 Actual	FY26 Forecast	YOY Change	FY25 Actual	FY26 Forecast	YOY Change	FY25 Actual	FY26 Forecast	YOY Change
Revenue	9,392	9,600	207	4,890	5,200	309	2,335	1,900	△435	2,862	2,900	37	1,181	1,200	18
Operating Profit	101 (132)	190	88 (57)	△260 (23)	0	260 (△23)	165 (173)	140	△25 (△33)	361	370	8	54	50	△4
Ratio	1.1%	2.0%	-	△5.3%	0.0%	-	7.1%	7.4%	-	12.6%	12.8%	-	4.6%	4.2%	-

3-4) FY2026 Financial Forecasts 1st/2nd Half by Region

Revenue (100 million yen)

[[previous forecast

	1st Half	2nd Half	Full Year
Japan	4,636	4,963	[9,600] 9,600
The Americas	2,642	2,557	[5,200] 5,200
China	980	919	[1,900] 1,900
Asia	1,442	1,457	[2,900] 2,900
Europe & Africa	555	644	[1,200] 1,200
Total	9,722	10,077	[19,800] 19,800

Operating Profit (100 million yen)

	1st Half		2nd Half		Full Year		
Japan	76	1.6%	113	2.3%	[180]	190	2.0%
The Americas	12	0.5%	△12	△0.5%	[10]	0	0.0%
China	80	8.2%	59	6.5%	[150]	140	7.4%
Asia	187	13.0%	182	12.5%	[360]	370	12.8%
Europe & Africa	15	2.8%	34	5.4%	[50]	50	4.2%
Total	370	3.8%	379	3.8%	[750]	750	3.8%

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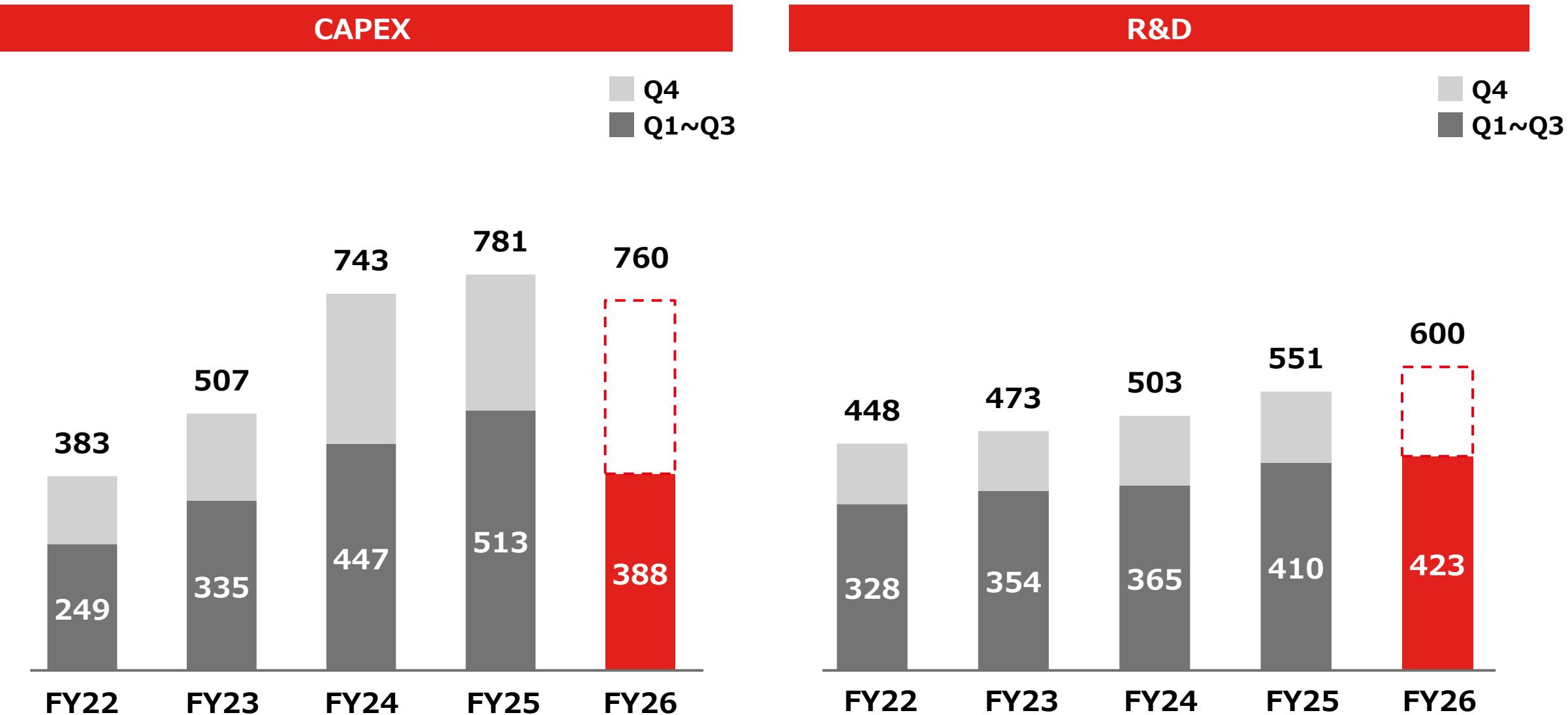
4-1) Appendix

Foreign Exchange Trends (yen)

	FY25 Actual					FY26			
						Actual			Forecast
	Q1	Q2	Q3	Q4	Yearly	Q1	Q2	Q3	Yearly
USD	155.89	149.37	152.45	152.61	152.58	144.59	147.49	154.14	148.00
EUR	167.88	164.02	162.59	160.51	163.75	163.80	172.32	179.37	171.00
CNY	21.48	20.82	21.15	20.95	21.10	19.99	20.59	21.73	20.70
THB	4.25	4.29	4.48	4.50	4.38	4.36	4.58	4.77	4.60

4-2) Appendix

Capital Expenditures • Research and Development Trends(100 million yen)



4-3) Appendix

Dividends Trends

		FY22 Actual	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Forecast
Dividends	Interim	32 yen	35 yen	43 yen	43 yen	43 yen
	Year-end	32 yen	35 yen	43 yen	43 yen	43 yen
	Yearly	64 yen	70 yen	86 yen	86 yen	86 yen
DOE		3.3%	3.3%	3.7%	3.4%	3.2%
Dividend payout ratio		30.5%	89.1%	27.3%	91.8%	34.1%

4-4) Appendix

Quarterly Trends (100 million yen, 10,000 units)

		FY25 Actual				FY26			
						Actual		Forecast	
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Global	Seat volume	200	198	216	206	203	207	210	205
	Revenue	4,880	4,601	4,985	5,075	4,796	4,925	5,339	4,737
	Operating profit	166	171	181	△96*	187	183	232	147
	Ratio	3.4%	3.7%	3.6%	△1.9%	3.9%	3.7%	4.3%	3.1%
Japan	Seat volume	75	77	84	85	78	80	83	90
	Revenue	2,242	2,288	2,408	2,453	2,238	2,397	2,504	2,459
	Operating profit	9	27	55	9*	0	75	85	28
	Ratio	0.4%	1.2%	2.3%	0.4%	0.0%	3.2%	3.4%	1.2%
The Americas	Seat volume	37	31	33	35	40	37	34	30
	Revenue	1,381	1,026	1,112	1,370	1,351	1,291	1,393	1,164
	Operating profit	21	△25	△55	△201*	46	△34	△4	△7
	Ratio	1.6%	△2.5%	△5.0%	△14.7%	3.4%	△2.6%	△0.3%	△0.7%

4-4) Appendix

Quarterly Trends (100 million yen, 10,000 units)

		FY25 Actual				FY26			
						Actual			Forecast
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
China	Seat volume	30	33	41	29	31	32	34	23
	Revenue	530	595	690	518	482	497	623	296
	Operating profit	24	74	65	1	41	38	37	22
	Ratio	4.6%	12.4%	9.5%	0.3%	8.6%	7.8%	6.0%	7.4%
Asia	Seat volume	38	40	38	38	37	41	39	43
	Revenue	693	706	756	705	700	741	782	675
	Operating profit	92	89	99	79	90	96	105	77
	Ratio	13.4%	12.7%	13.1%	11.3%	13.0%	13.0%	13.5%	11.5%
Europe & Africa	Seat volume	19	18	19	19	18	18	20	19
	Revenue	309	264	300	307	272	283	330	314
	Operating profit	17	4	17	15	8	6	8	26
	Ratio	5.8%	1.6%	5.8%	4.9%	3.1%	2.5%	2.5%	8.4%



TOYOTA BOSHOKU

<Disclaimer>

This report contains forecasts and expectations that relate to future plans and strategies in addition to the expected financial results of the Toyota Boshoku Corporation and the Toyota Boshoku group. Within are estimates based on assumptions and opinions that have been formed by the company from the information available at the time of writing.

They involve risks and uncertainties.

Accordingly, actual results may differ from the company's forecasts.