



TOYOTA BOSHOKU

TSE Prime Market Securities Code 3116

FY2026 (ending March 2026) 1st Quarter Financial Results

2025.07.31 (Thu)



TOYOTA BOSHOKU QUALITY OF TIME AND SPACE

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- 2 . 1st Quarter FY2026 Financial Results**
- 3 . FY2026 Financial Forecasts**
- 4 . Appendix**

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1-1) Overview of Financial Results

Actual

- Operating profit increased due to **volume increase in Japan and the Americas, the impact of new products, and internal efforts such as enhanced profit improvement activities**, despite higher overhead costs with a new plant.

Forecast

- **The annual forecast remains unchanged from the previous forecast**, considering absorption of negative impact by **internal efforts such as reduction of overhead costs**.
- Regarding the U.S. additional tariffs, we will continue discussions with our customers and suppliers. For changes in market conditions, we aim to absorb the negative impact including internal efforts.
- To achieve the target of 2030 Mid-term Business Plan, upfront investments will be continued efficiently, such as expanding sales to new customers, strategic human capital and R&D.

Return to share holders

- **Annual dividends plan is 86 yen**, with **an interim of 43 yen and a year-end of 43 yen**, as announced previously.
- **By maintaining DOE 3% or more**, aim to **provide long-term stable profit return** based on consolidated performance.

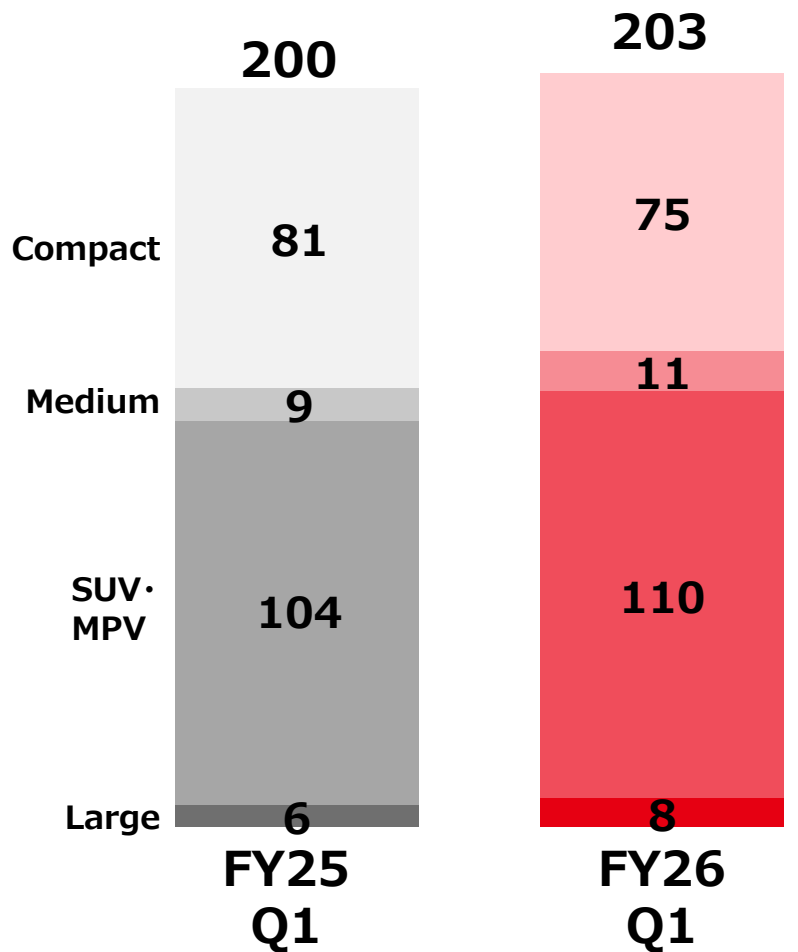
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2-1) 1st Quarter FY2026 Financial Results Seat Volume/Profit and Loss

Seat Volume

(10,000 units)



Profit and Loss

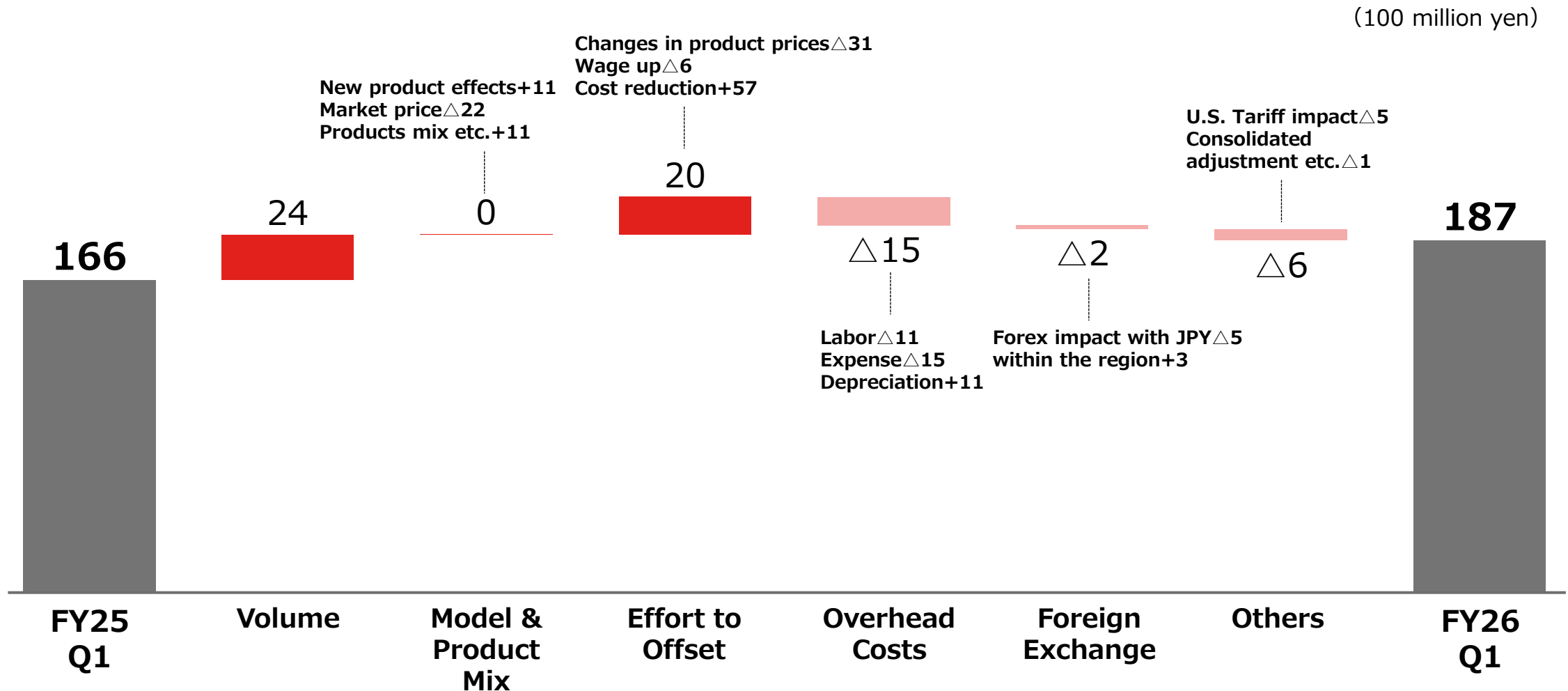
(100 million yen)

		FY25 Q1		FY26 Q1		YOY Change	
	Revenue	4,880	100%	4,796	100%	△83	△1.7%
	Operating Profit	166	3.4%	187	3.9%	20	12.0%
	Profit before income taxes	194	4.0%	189	3.9%	△5	△2.6%
	Profit*	86	1.8%	108	2.3%	21	24.2%
Exchange Rate	USD	156 yen		145 yen		△11 yen	
	EUR	168 yen		164 yen		△4 yen	

*Profit Attributable to Owners of the Parent

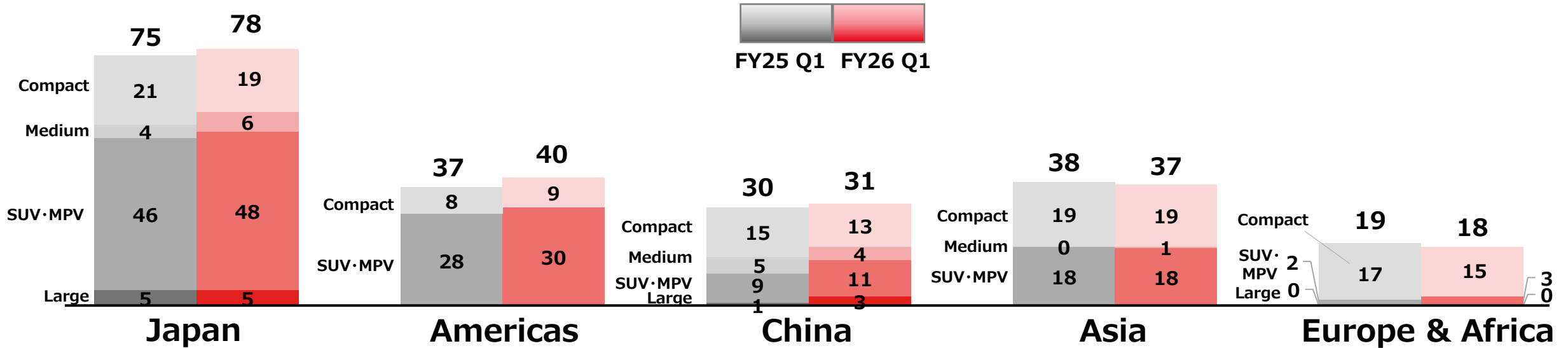
2-2) 1st Quarter FY2026 Financial Results Consolidated Analysis of Operating Profit

Profit increased due to volume increase in Japan and the Americas, additional to cost reduction despite an increase in overhead costs



2-3) 1st Quarter FY2026 Financial Results Seat Volume/Profit and Loss by Segments

Seat Volume (10,000 units)



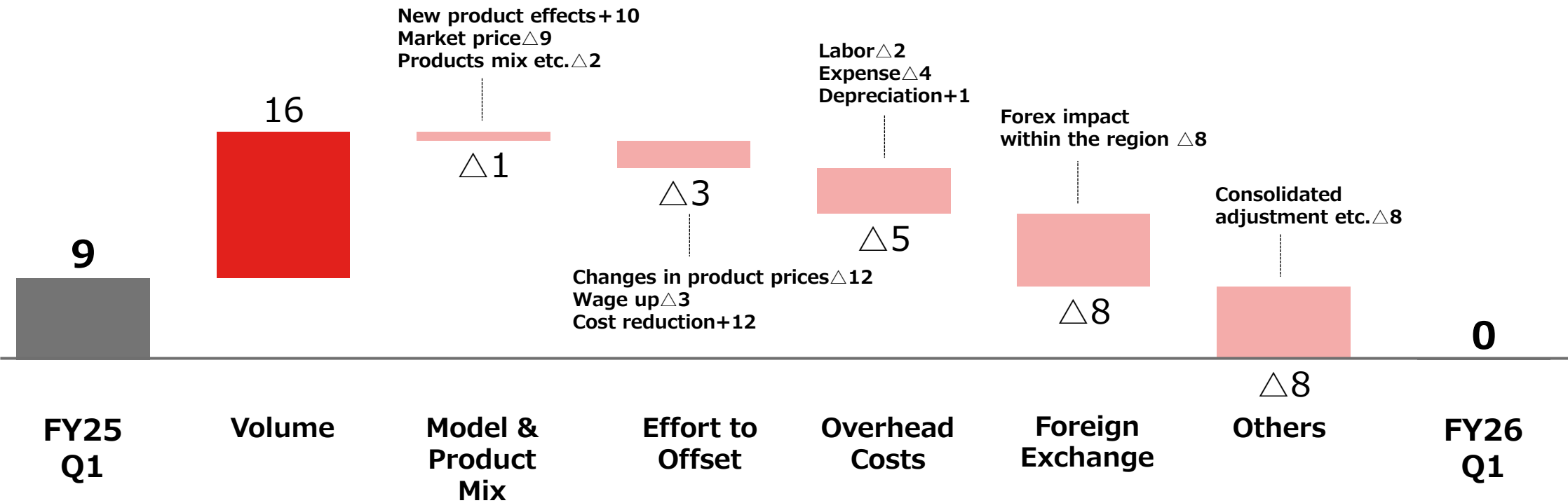
Profit and Loss (100 million yen)

	Japan			Americas			China			Asia			Europe & Africa		
	FY25	FY26	YOY Change	FY25	FY26	YOY Change	FY25	FY26	YOY Change	FY25	FY26	YOY Change	FY25	FY26	YOY Change
Revenue	2,242	2,238	△3	1,381	1,351	△29	530	482	△48	693	700	6	309	272	△37
Operating Profit	9	0	△9	21	46	24	24	41	17	92	90	△2	17	8	△9
Ratio	0.4%	0.0%	-	1.6%	3.4%	-	4.6%	8.6%	-	13.4%	13.0%	-	5.8%	3.1%	-

2-4) 1st Quarter FY2026 Financial Results Japan Analysis of Operating Profit

Profit decreased due to market price increase and foreign exchange impact, despite the impact of new products and volume increase

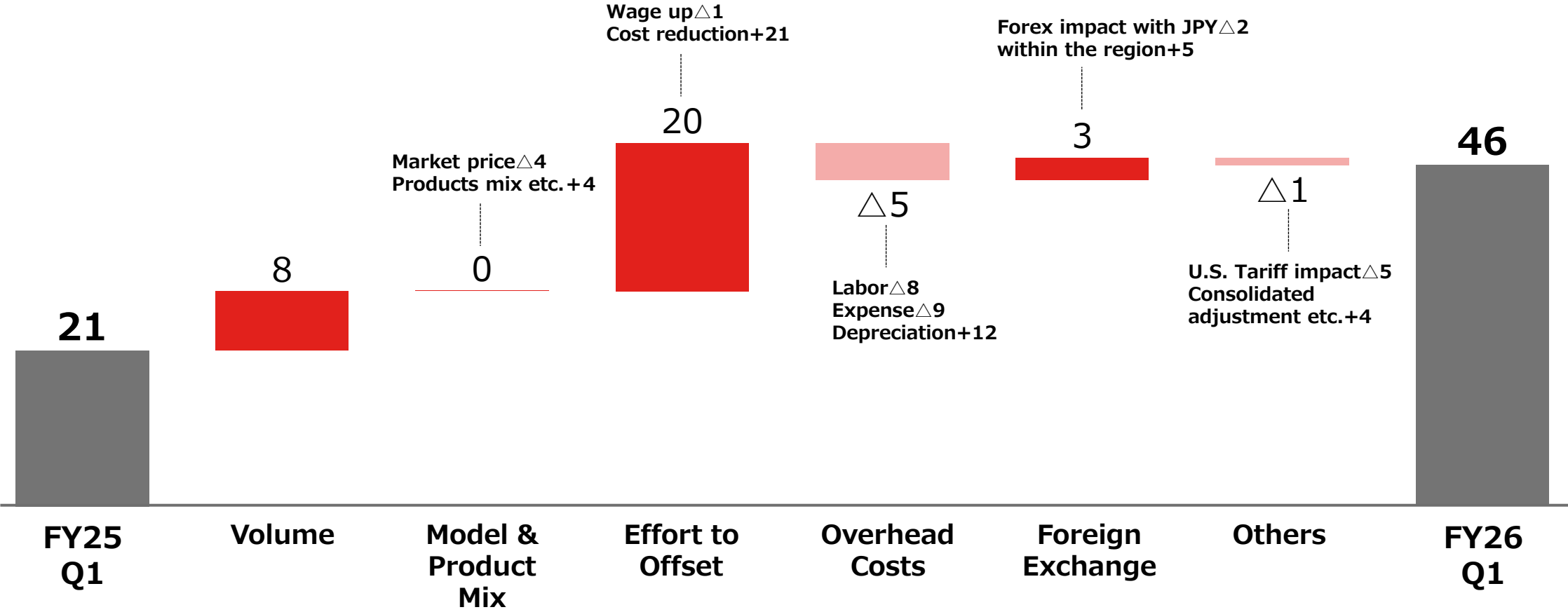
(100 million yen)



2-4) 1st Quarter FY2026 Financial Results The Americas Analysis of Operating Profit

Profit increased due to volume increase and cost reduction, despite the impact of additional U.S. tariffs and an increase in overhead costs with a new plant

(100 million yen)



2-4) 1st Quarter FY2026 Financial Results China Analysis of Operating Profit

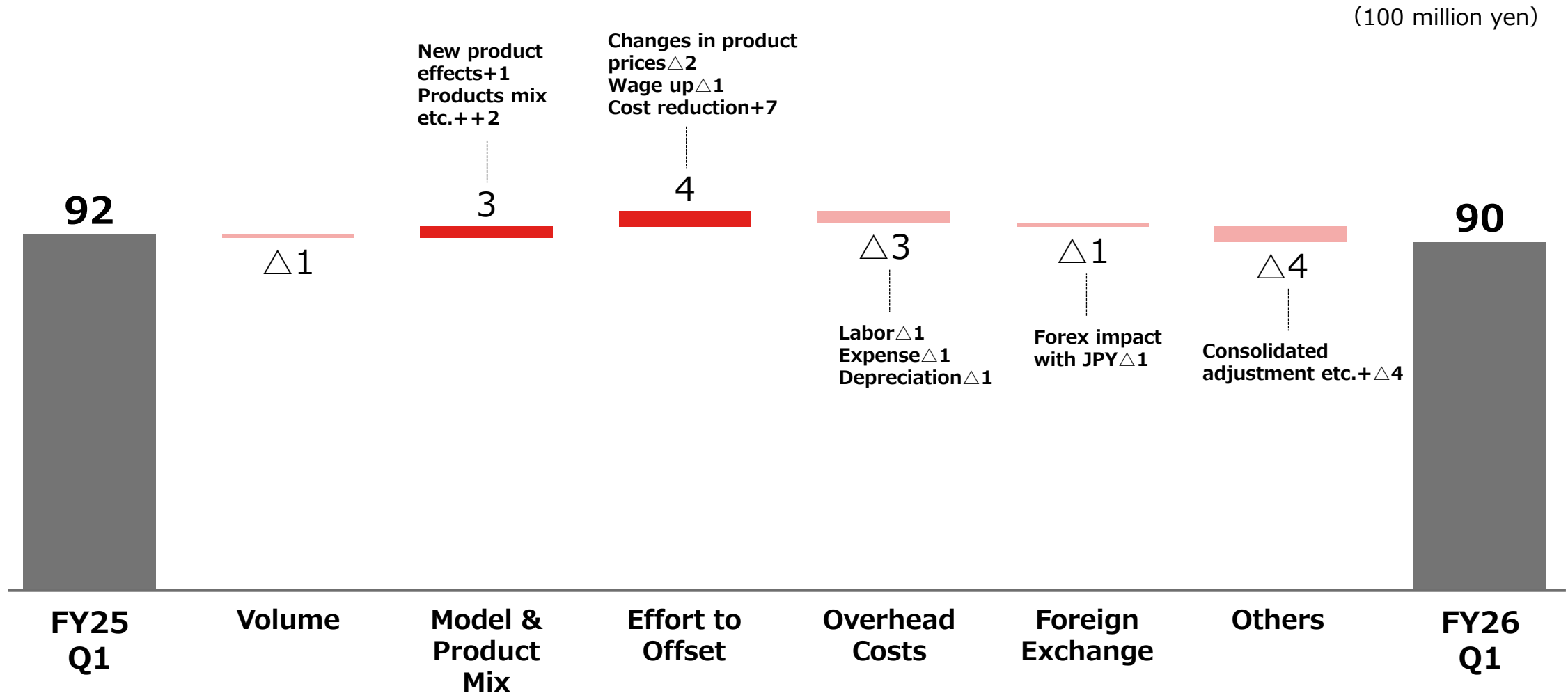
Despite foreign exchange impacts,
profit increased due to volume increase and changes in the vehicle mix

(100 million yen)



2-4) 1st Quarter FY2026 Financial Results Asia Analysis of Operating Profit

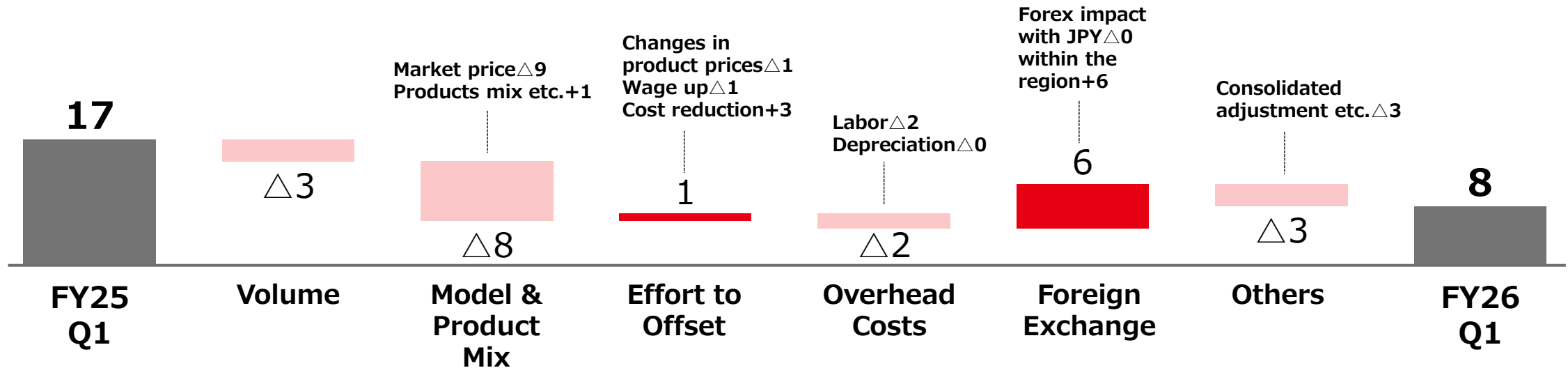
Profit decreased due to volume decrease in Indonesia and other country, and an increase in overhead costs, despite the impact of changes in the vehicle mix and cost reduction



2-4) 1st Quarter FY2026 Financial Results Europe & Africa Analysis of Operating Profit

Profit decreased due to volume decrease and market prices, despite foreign exchange impacts

(100 million yen)



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3-1) FY2026 Financial Forecasts Seat Volume/Profit and Loss Forecast

[]previous forecast

Seat Volume

(10,000 units)

[830]

830

820

Compact

322

Medium

47

SUV·MPV

421

Large

30

FY25
Actual

FY25
Forecast

Profit and Loss

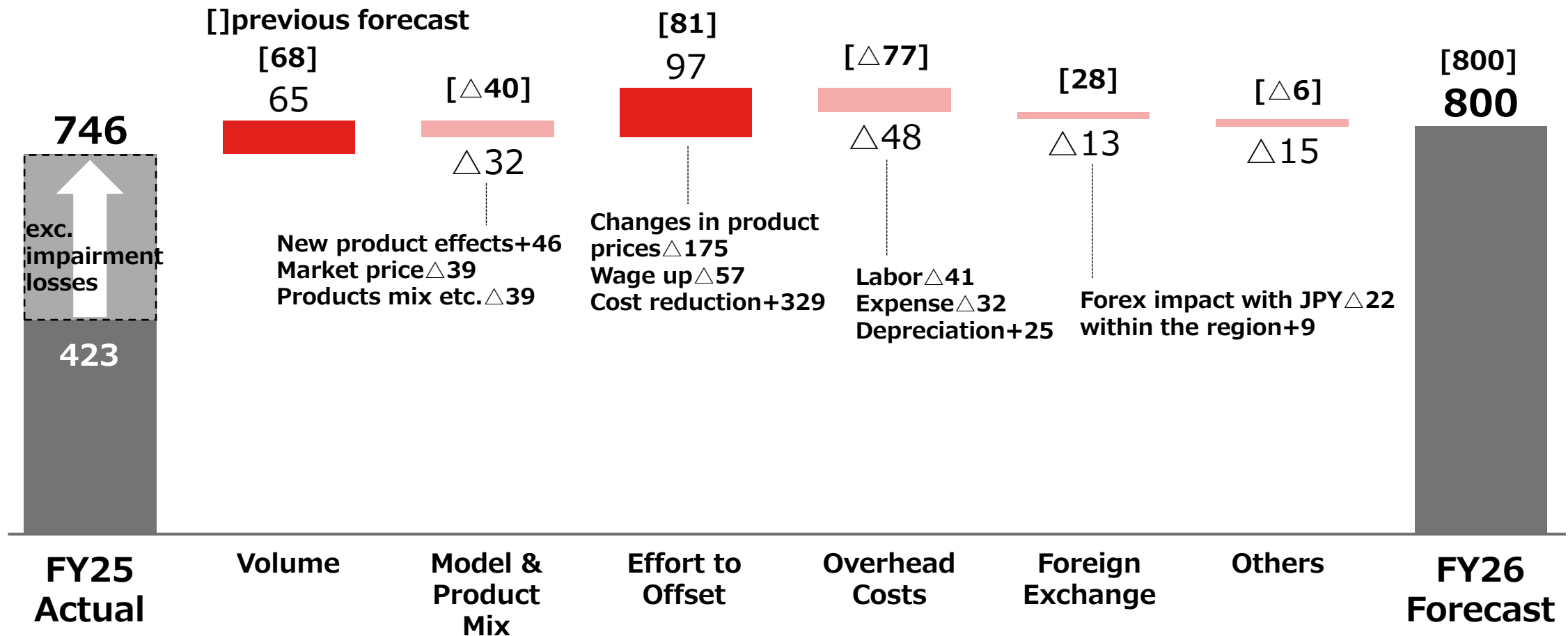
(100 million yen)

		FY25 Actual		FY26 Forecast			YOY change	
Revenue		19,542	100%	[20,000]	20,000	100%	457	2.3%
Operating Profit		423	2.2%	[800]	800	4.0%	376	88.7%
Profit before income taxes		470	2.4%	[830]	830	4.2%	359	76.2%
Profit*		167	0.9%	[500]	500	2.5%	332	199.1%
Exchange Rate	USD	153 yen		[145]	145 yen		△8 yen	
	EUR	164 yen		[160]	160 yen		△4 yen	
*Profit Attributable to Owners of the Parent								
ROE		3.7%		10.8%			-	
Dividend (Dividend payout ratio)		86 yen (91.8%)		86 yen (30.7%)			0 yen (-)	
DOE		3.4%		3.3%			-	

3-2) FY2026 Financial Forecasts Consolidated Analysis of Operating Profit

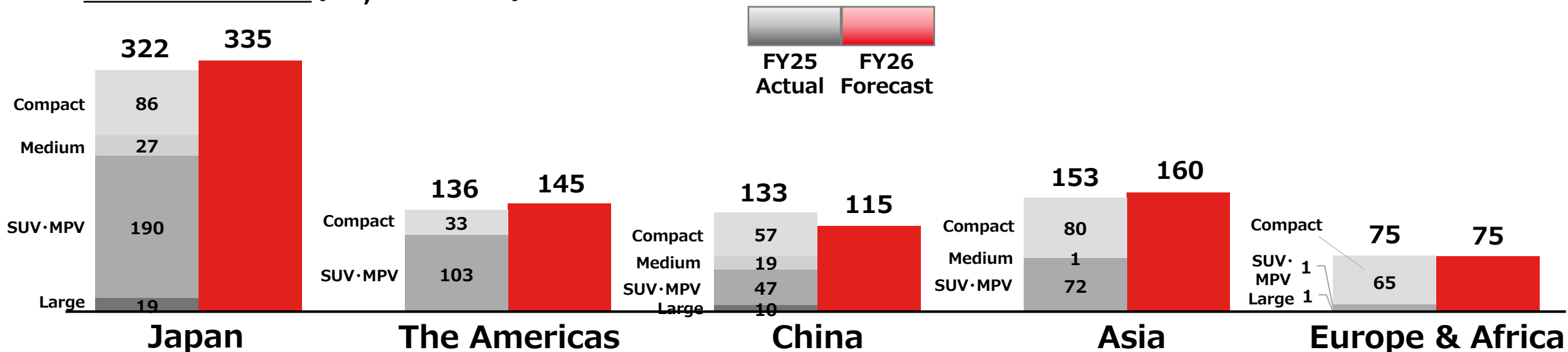
- Profit increased due to a global volume increase and new product effects in addition to impacts of cost reduction.
- For changes in market conditions, we aim to absorb the loss impact including internal efforts.

(100 million yen)



3-3) FY2026 Financial Forecasts Seat Volume/Profit and Loss by Segments

Seat Volume(10,000 units)



Profit and Loss (100 million yen)

	Japan			Americas			China			Asia			Europe & Africa		
()exc. impairment losses	FY25 Actual	FY26 Forecast	YOY Change	FY25 Actual	FY26 Forecast	YOY Change	FY25 Actual	FY26 Forecast	YOY Change	FY25 Actual	FY26 Forecast	YOY Change	FY25 Actual	FY26 Forecast	YOY Change
Revenue	9,392	9,800	407	4,890	5,400	509	2,335	1,900	△435	2,862	2,800	△62	1,181	1,100	△81
Operating Profit	101 (132)	180	78 (47)	△260 (23)	120	380 (96)	165 (173)	140	△25 (△33)	361	320	△51	54	40	△14
Ratio	1.1%	1.8%	-	△5.3%	2.2%	-	7.1%	7.4%	-	12.6%	11.4%	-	4.6%	3.6%	-

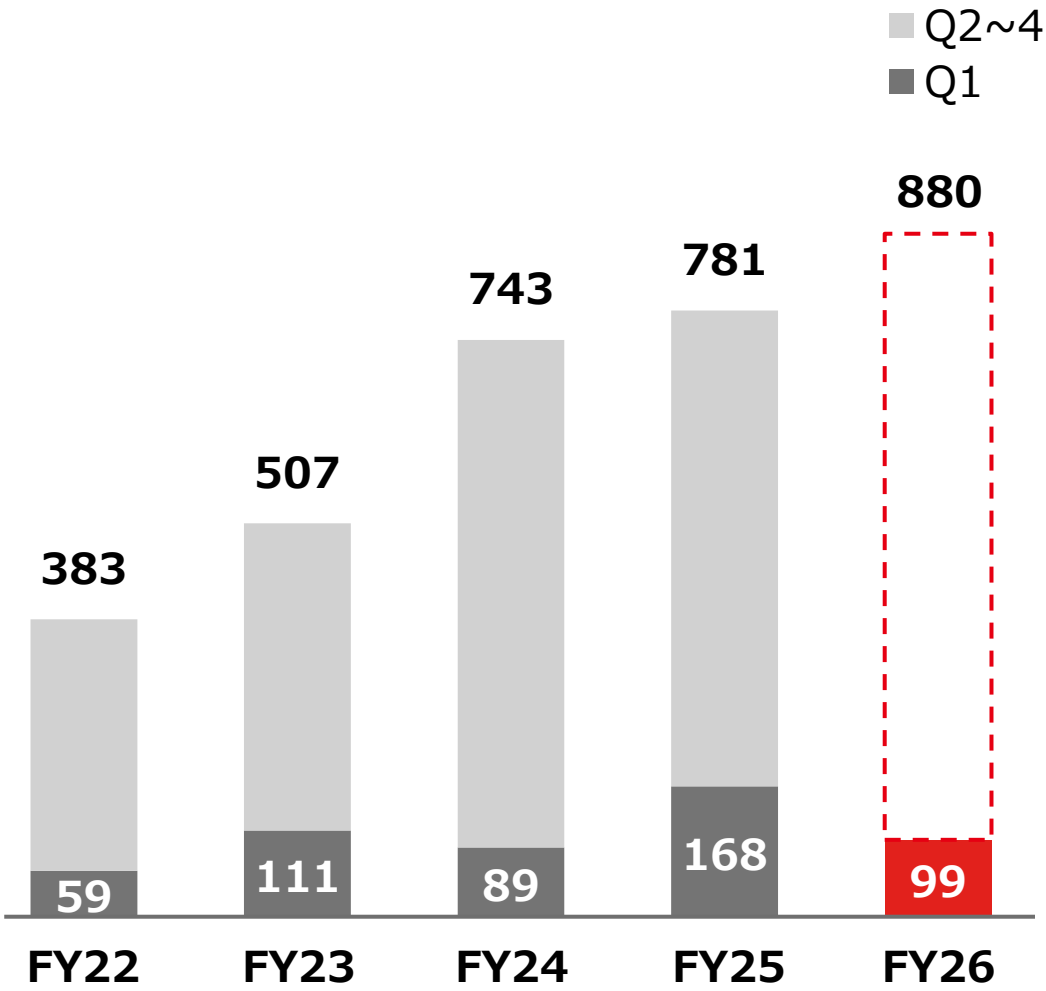
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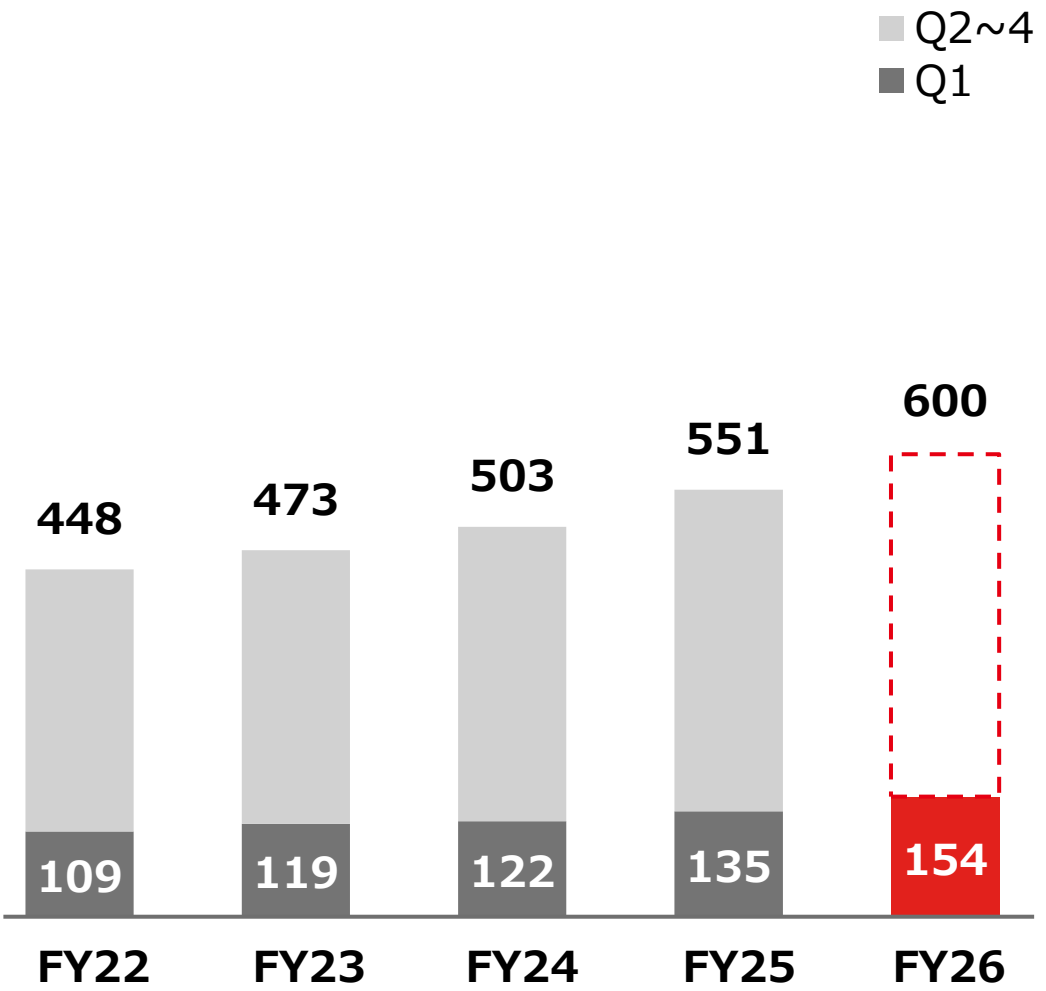
4-1) Appendix

Capital Expenditures · Research and Development Trends

CAPEX (unit : 100 million yen)



R&D (unit : 100 million yen)



Foreign Exchange Trends (yen)

	FY25 Actual					FY26				
						Actual	Forecast			
	Q1	Q2	Q3	Q4	Yearly	Q1	Q2	Q3	Q4	Yearly
USD	155.89	149.37	152.45	152.61	152.58	144.59	-	-	-	145.00
EUR	167.88	164.02	162.59	160.51	163.75	163.80	-	-	-	160.00
CNY	21.48	20.82	21.15	20.95	21.10	19.99	-	-	-	20.00
THB	4.25	4.29	4.48	4.50	4.38	4.36	-	-	-	4.30

4-3) Appendix

Dividends Trends

		FY23 Actual	FY24 Actual	FY25 Actual	FY26 Forecast
Dividends	Interim	35 yen	43 yen	43 yen	43 yen
	Year-end	35 yen	43 yen	43 yen	43 yen
	Yearly	70 yen	86 yen	86 yen	86 yen
DOE		3.3%	3.7%	3.4%	3.3%
Dividend payout ratio		89.1%	27.3%	91.8%	30.7%

4-4) Appendix

Quarterly Trends (100 million yen, 10,000 units)

		FY25 Actual				FY26 Actual			
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Global	Seat volume	200	198	216	206	203	-	-	-
	Revenue	4,880	4,601	4,985	5,075	4,796	-	-	-
	Operating profit	166	171	181	△96*	187	-	-	-
	Ratio	3.4%	3.7%	3.6%	△1.9%	3.9%	-	-	-
Japan	Seat volume	75	77	84	85	78	-	-	-
	Revenue	2,242	2,288	2,408	2,453	2,238	-	-	-
	Operating profit	9	27	55	9*	0	-	-	-
	Ratio	0.4%	1.2%	2.3%	0.4%	0.0%	-	-	-
The Americas	Seat volume	37	31	33	35	40	-	-	-
	Revenue	1,381	1,026	1,112	1,370	1,351	-	-	-
	Operating profit	21	△25	△55	△201*	46	-	-	-
	Ratio	1.6%	△2.5%	△5.0%	△14.7%	3.4%	-	-	-

*incl. impairment losses

4-5) Appendix

Quarterly Trends (100 million yen, 10,000 units)

		FY25 Actual				FY26 Actual			
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
China	Seat volume	30	33	41	29	31	-	-	-
	Revenue	530	595	690	518	482	-	-	-
	Operating profit	24	74	65	1	41	-	-	-
	Ratio	4.6%	12.4%	9.5%	0.3%	8.6%	-	-	-
Asia	Seat volume	38	40	38	38	37	-	-	-
	Revenue	693	706	756	705	700	-	-	-
	Operating profit	92	89	99	79	90	-	-	-
	Ratio	13.4%	12.7%	13.1%	11.3%	13.0%	-	-	-
Europe & Africa	Seat volume	19	18	19	19	18	-	-	-
	Revenue	309	264	300	307	272	-	-	-
	Operating profit	17	4	17	15	8	-	-	-
	Ratio	5.8%	1.6%	5.8%	4.9%	3.1%	-	-	-



<Disclaimer>

This report contains forecasts and expectations that relate to future plans and strategies in addition to the expected financial results of the Toyota Boshoku Corporation and the Toyota Boshoku group. Within are estimates based on assumptions and opinions that have been formed by the company from the information available at the time of writing.

They involve risks and uncertainties.

Accordingly, actual results may differ from the company's forecasts.