Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on IFRS)

April 26, 2024

| Company name: | Toyota Boshoku Corporation | | | | |
|-----------------------------|---------------------------------------|--|--|--|--|
| Stock exchange listing: | Tokyo, Nagoya | | | | |
| Stock code: | 3116 URL https://www.toyota-bosho | ku.com | | | |
| Representative: | President | Masayoshi Shirayanagi | | | |
| Inquiries: | General Manager, Accounting & Finance | Masataka Asano TEL +81-566-26-0313 | | | |
| iliquiries. | Division | Masataka Asano TEL +81-300-20-0313 | | | |
| Scheduled date of ordinary | y general meeting of shareholders: | June 12, 2024 | | | |
| Scheduled date to file Sec | urities Report: | June 20, 2024 | | | |
| Scheduled date to commen | nce dividend payments: | May 27, 2024 | | | |
| Preparation of supplement | ary material on financial results: | Yes | | | |
| Holding of financial result | s meeting: | Yes (for analysts and institutional investors) | | | |

(Amounts less than one million yen are omitted.)

Percentages indicate year-on-year changes

1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

| | Rever | nue | Operatin | eg profit | Profit incom | before e taxes | Pro for the | ofit period | Profit attri owne the p | ers of | Compre | ehensive ome |
|---------------------------|--------------------|------|--------------------|-----------|--------------------|-------------------|--------------------|----------------|-------------------------------|--------|--------------------|-----------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Year ended March 31, 2024 | 1,953,625 | 21.8 | 78,636 | 65.0 | 87,372 | 67.1 | 67,494 | 224.1 | 57,885 | 294.3 | 94,840 | 176.1 |
| Year ended March 31, 2023 | 1,604,036 | 12.8 | 47,672 | (20.9) | 52,291 | (19.0) | 20,825 | (54.7) | 14,679 | (62.6) | 34,348 | (53.4) |

| | | Earnings per share attributable to owners of the parent - Diluted | Ratio of profit to equity attributable to owners of the parent | Ratio of profit before income taxes to total assets | Ratio of operating profit to revenue |
|---------------------------|--------|---|---|---|--------------------------------------|
| | Yen | Yen | % | % | % |
| Year ended March 31, 2024 | 311.74 | 311.69 | 13.6 | 8.2 | 4.0 |
| Year ended March 31, 2023 | 78.57 | 78.56 | 3.7 | 5.3 | 3.0 |

(2) Consolidated financial position

(1) Consolidated operating results (cumulative)

| | Total assets | Total equity | Equity attributable to owners of the parent | Ratio of equity attributable to owners of the parent | Equity per share attributable to owners of the parent |
|---------------------|-----------------|-----------------|---|--|---|
| | Millions of yen | Millions of yen | Millions of yen | % | Yen |
| As of March 31,2024 | 1,127,694 | 492,946 | 448,961 | 39.8 | 2,515.01 |
| As of March 31,2023 | 1,007,392 | 436,894 | 400,741 | 39.8 | 2,144.33 |

(3) Consolidated cash flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|---------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| Year ended March 31, 2024 | 174,898 | (86,698) | (91,595) | 244,191 |
| Year ended March 31, 2023 | 89,428 | (36,461) | (40,812) | 248,195 |

2. Cash dividends

| | | Annua | al dividends per | share | | Total cash dividends | Dividend payout | Ratio of dividends to equity attributable to | |
|--|-----------------|-----------------|------------------|-----------------|-------|-------------------------|--------------------|---|--|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | (annual) | ratio | owners of the parent (consolidated) | |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % | |
| Year ended March 31, 2023 | - | 35.00 | - | 35.00 | 70.00 | 13,081 | 89.1 | 3.3 | |
| Year ended March 31, 2024 | — | 43.00 | - | 43.00 | 86.00 | 15,712 | 27.6 | 3.7 | |
| Year ending March 31, 2025 (Forecast) | _ | 43.00 | - | 43.00 | 86.00 | | 34.0 | | |

3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025) Percentages indicate year-on-year changes

| i erechages indicate year-on-year changes | | | | | | | | | |
|---|--------------------|-----|--------------------|-------|----------------------------|--------|---|--------|---|
| | Revenue | | Operating profit | | Profit before income taxes | | Profit attributable to owners of the parent | | Earnings per share attributable to owners of the parent - Basic |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Full year | 1,980,000 | 1.4 | 75,000 | (4.6) | 76,000 | (13.0) | 47,000 | (18.8) | 253.12 |

* Notes

| (1) Changes in significant subsidiaries during the year ended March 31, 2024 | Yes |
|--|------|
| (changes in specified subsidiaries resulting in the change in scope of consolidation): | 168 |
| Newly included: 5 companies (Company name) TOYOTA BOSHOKU WESTERN KENTUCKY, 2 | LLC. |
| TOYOTA BOSHOKU SEIKO CORPORATION | |
| SEAT METAL PARTS (CHINA) CO., LTD | |
| PT.SHIROKI INDONESIA | |
| SHIROKI AUTOMOTIVE INDIA PVT. LTD. | |
| Excluded: 1 company (Company name) SEIWA Seat Covers (Bengbu) Co., Ltd. | |
| | |
| (2) Changes in accounting policies and changes in accounting estimates | |

| Changes in accounting policies required by IFRS: |
|--|
| Changes in accounting policies due to other reasons: |
| Changes in accounting estimates: |

(3) Number of shares issued (common shares)

Total number of shares issued at the end of the period (including treasury shares)

| As of March 31, 2024 | 187,665,738 shares | As of March 31, 2023 | 187,665,738 shares | | | | |
|--|--|---------------------------|--------------------|--|--|--|--|
| Number of treasury shares at the end of the period | | | | | | | |
| As of March 31, 2024 | 9,152,908 shares | As of March 31, 2023 | 781,553 shares | | | | |
| Average number of shares issued during the | Average number of shares issued during the period (cumulative from the beginning of the fiscal year) | | | | | | |
| Year ended March 31, 2024 | 185,682,478 shares | Year ended March 31, 2023 | 186,838,839 shares | | | | |

Yes No No

* This Consolidated Financial Results report is not subject to certified public accountant's or audit firm's review.

* Explanation on the proper use of the forecast on financial results, and other information

(Cautionary statement regarding forward-looking statements)

This report contains forward-looking statements based on information available to the Company as of the date hereof and assumptions which it believes are reasonable. These forward-looking statements involve risks and uncertainties that could cause actual results to differ materially, therefore do not represent any guarantees of future performance. For more information on forecasts, please see "(3) Explanation Regarding Forecast of Consolidated Financial Results and Other Forward-Looking Information" under "1. Qualitative Information on Financial Results" on page 2 of the appendix to this consolidated financial report.

(How to obtain supplementary financial results material)

Supplementary financial material will be posted on the Company's website on April 26, 2024(JST)

(Appendix)

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1. Qualitative Information on Financial Results

(1) Explanation of Business Results

(i) Business Environment

During the fiscal year ended March 31, 2024, The global economy slowed in the fiscal year under review due to unstable international conditions and heightened uncertainty. There were also regional differences in economic direction, including prolonged inflation and monetary tightening. In the automotive industry, although raw material and logistics costs remained high, the overall sales volume of the market increased due to increased production and other factors as a result of the elimination of semiconductor shortages. On the other hand, while the shift to BEV * 1 in automobiles has progressed rapidly toward carbon neutrality, the industry has been experiencing rapid and intense changes, such as intensifying price competition due to the entry of a large number of manufacturers and a slowdown in the growth rate of BEV in Europe and the United States.

(ii) Business Outline

1)Strengthening Competitiveness

Amid persistently high raw material and logistics costs, our company has been flexibly responding to the recovery of automobile production, while shifting prices appropriately in terms of both sales and procurement prices. In addition, we have joined companies such as Toyota Boshoku Hirose and Toyota Boshoku Seiko, which develop and produce sheet skeleton parts, to build a consistent development and production system from component parts to finished sheets, thereby further strengthening the competitiveness of manufacturing. In addition, in order to strengthen price competitiveness and improve earning power, we have worked to improve variable costs by promoting cost planning and VA * 2, and to improve the efficiency of fixed costs such as capital investment and expenses. We have also implemented detailed measures to improve earnings for each business entity in each region, resulting in record operating profits.

2)Initiatives for Medium to Long-Term Perspective

Based on changes in the mobility environment, we formulated a mid-term buisiness plan for 2030, which was announced in November 2023. Taking advantage of our company's strengths such as its ability to develop technology for products closest to users, its ability to deploy large products such as seats in a just-in-time manner on a global scale, and its abundant global human resources, we have set "Become a company as the Interior Space Creator * 3 whitch contributes in solving social issues while expanding product range and customer base" as our vision for 2030. In order to achieve this goal, we revised our organization and structure on April 1, integrating our product business and technology development fields, and reorganized our mobile space planning headquarters, mobile space development headquarters, unit parts business headquarters, and technology development headquarters.

We also announced MOOX-RIDE at JAPAN MOBILITY SHOW 2023. This is a mobility entertainment with a VR/AR experience linked to the view of the car window. We also participated in the "Aichi Digital Island Project" * 4, and conducted demonstration experiments on public roads. We plan to evaluate these results and consider commercialization. In this project, we also conducted a demonstration experiment on behavior change using a behavior and attribute visualization system * 5 that our company already provides for Central Japan International Airport Co., Ltd. In the future, we will continue to plan the entire car cabin space and create new services that add experience value and new value in the living space, thereby acquiring new business opportunities and promoting commercialization.

*1 BEV (Battery Electric Vehicle): Electric Vehicle

- *2 VA (Value Analysis): One of the methods to realize cost reduction through design and process changes without lowering the quality and function of the proposed product.
- *3 Interior Space Creator: A leading company that can create solutions that exceed customer expectations, from one component to total coordination, and provide QUALITY OF TIME AND SPACE ("Quality Space" for all types of mobility)
- *4. Aichi Digital Island Project: A project in Aichi Prefecture that aims to be the first to put into practical use in Central Japan International Airport Island and the surrounding area, a project that is expected to be widely used in the world in 2030.

*5 Behavior/Attribute Visualization System: A system developed by our company to visualize and analyze human behavior/attribute data.

For the year ended March 31, 2024, revenue increased by \$349.5 billion, or 21.8%, to \$1,953.6 billion, due to increased production in line with the recovery of vehicle production globally. As for profits, consolidated operating income increased by \$30.9 billion, or 65.0%, to \$78.6 billion, and profit before tax increased by \$35 billion, or 67.1%, to \$87.3 billion, due to the effects of increased production, changes in the model mix, and rationalization. Profit attributable to owners of the parent increased by \$43.2 billion, or 294.3%, to \$57.8 billion.

Results by segment are as follows.

(i) Japan

Revenue in Japan increased by ± 189.9 billion or 25.9% to ± 922.8 billion, mainly due to an increase in production volume. In terms of operating income, although there were effects of an increase in production and a change in the model composition addition to an increase in production, the impact of the cost of strengthening our corporate structure and the transfer pricing tax adjustment in the previous fiscal year decreased by ± 0.9 billion or 8.5% to ± 10.6 billion.

(ii) North, Central and South America

Revenue in North, Central and South America increased by \$111.6 billion or 28.7% to \$500.3 billion, mainly due to an increase in production volume. Operating income was \$0.6 billion (operating loss \$1.1 billion in the previous fiscal year) due to the effects of increased production due to the launch of new models and the recovery of costs due to production fluctuations in the previous fiscal year, despite an increase in overhead costs associated with production preparation.

(iii) China

Revenue in China decreased by ¥8.4 billion or 3.4% to ¥236.2 billion, mainly due to a decrease in production volume. Operating income decreased by ¥2.7 billion or 13.1% to ¥18.4 billion, mainly due to a decrease in production volume, despite changes in the model mix.

(iv) Asia and Oceania

Revenue in Asia and Oceania increased by ¥24.3 billion, or 9.7%, to ¥273.9 billion, mainly due to an increase in production volumes following expanded sales in India and Indonesia and the impact of foreign exchange rates. Operating income increased by ¥22.9 billion, or 163.8%, to ¥36.9 billion, mainly due to an increase in production and rationalization resulting from expanded sales and the impact of a transfer pricing tax adjustment in the previous fiscal year.

(v) Europe and Africa

Revenue in Europe and Africa increased by ¥22.9 billion, or 21.2%, to ¥131.2 billion, mainly due to an increase in production volumes and the impact of foreign exchange rates. Operating income increased by ¥10 billion, or 521.6%, to ¥11.9 billion, mainly due to the effects of increased production, rationalization, and the elimination of expenses associated with the termination of the Russian business in the previous fiscal year.

(2) Explanation of Financial Position

Total assets as of March 31, 2024, increased by \$120.3 billion to \$1,127.6 billion due to an increase in property, plant and equipment. Liabilities, on the other hand, were \$634.7 billion, an increase of \$64.2 billion from the end of the previous fiscal year. The main factor was an increase in trade and other payables. Equity increased by \$56 billion from the end of the previous fiscal year to \$492.9 billion. The main factor was the recording of profit attributable to owners of the parent.

(3) Explanation of Cash Flow

<Cash Flows from Operating Activities>

Net cash provided by operating activities resulted in an increase in cash by \$174.8 billion as a result of operating activities. This was mainly due to an increase in cash provided by income before tax of \$87.3 billion and depreciation and amortization of \$52.2 billion.

<Cash Flows from investing activities>

Net cash used in investing activities resulted in a decrease in cash by \$86.6 billion as a result of investment activities. This was mainly due to a decrease in cash provided by \$64.6 billion in purchases of property, plant and equipment.

<Cash Flows from financing activities>

Net cash used in financing activities resulted in a decrease in cash by \$91.5 billion as a result of financing activities. This was mainly due to a decrease in cash due to the repayment of lease liabilities of \$32.8 billion and payment of dividends of \$14.5 billion.

(4) Future Outlook

While the global economy is expected to recover moderately in the future, inflation remains high, Ukraine and the Middle East remain uncertain due to prolonged geopolitical tensions. Environment surrounding our company, although we expect the spread of

electric vehicles (BEV) to increase over the medium to long term, the growth rate is currently slowing in some regions. We expect that we will be required to meet the diverse needs of our customers. Against this backdrop, we forecast sales revenue of 1,980 billion yen (up 1.4% year on year), operating income of 75 billion yen (down 4.6% year on year), and profit attributable to owners of the parent of 47 billion yen (down 18.8% year on year), assuming exchange rates of 1USD=145 yen, 1EUR=160 yen, 1THB=4.0 yen, and 1CNY=20.1 yen. The above forecasts are based on information currently available to our company and certain assumptions deemed reasonable by our company, and are not intended to be a promise to achieve them. Actual results may differ significantly due to various factor

2. Basic Rationale for Selection of Accounting Standards

Toyota Boshoku has adopted International Financial Reporting Standards ("IFRS") for its consolidated financial statements from the Annual Securities Report of the fiscal year ended March 31, 2019.

| | | (Millions of yen) |
|---|----------------------|----------------------|
| | As of March 31, 2023 | As of March 31, 2024 |
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | 248,195 | 244,191 |
| Trade and other receivables | 286,181 | 304,115 |
| Inventories | 87,684 | 83,648 |
| Other financial assets | 14,596 | 32,235 |
| Income taxes receivable | 6,648 | 17,084 |
| Other current assets | 12,975 | 13,449 |
| subtotal | 656,281 | 694,725 |
| Assets held for sale | _ | 14,063 |
| Total current assets | 656,281 | 708,788 |
| Non-current assets | | |
| Property, plant and equipment | 276,096 | 329,382 |
| Goodwill | 4,898 | 6,026 |
| Intangible assets | 14,237 | 18,091 |
| Investments accounted for using the equity method | 13,661 | 11,778 |
| Other financial assets | 27,643 | 36,887 |
| Deferred tax assets | 12,857 | 14,281 |
| Other non-current assets | 1,714 | 2,458 |
| Total non-current assets | 351,110 | 418,906 |
| Total assets | 1,007,392 | 1,127,694 |

3. Consolidated Financial Statements and Notes (1) Consolidated Statement of Financial Position

| | | (Millions of yen) |
|---|----------------------|----------------------|
| | As of March 31, 2023 | As of March 31, 2024 |
| Liabilities and equity | | |
| Liabilities | | |
| Current liabilities | | |
| Trade and other payables | 235,900 | 251,524 |
| Bonds and borrowings | 64,229 | 10,000 |
| Other financial liabilities | 3,735 | 4,951 |
| Income taxes payable | 9,665 | 12,973 |
| Provisions | 6,724 | 4,699 |
| Other current liabilities | 88,438 | 111,739 |
| Subtotal | 408,694 | 395,888 |
| Liabilities directly associated with assets held for sale | _ | 9,607 |
| Total current liabilities | 408,694 | 405,495 |
| Non-current liabilities | | |
| Bonds and borrowings | 90,000 | 155,000 |
| Other financial liabilities | 8,452 | 7,591 |
| Retirement benefit liability | 55,524 | 57,883 |
| Provisions | 297 | 730 |
| Deferred tax liabilities | 5,492 | 5,665 |
| Other non-current liabilities | 2,035 | 2,381 |
| Total non-current liabilities | 161,802 | 229,253 |
| Total liabilities | 570,497 | 634,748 |
| Equity | | |
| Share capital | 8,400 | 8,400 |
| Capital surplus | 3,101 | 3,095 |
| Retained earnings | 349,426 | 393,577 |
| Treasury shares | (1,547) | (21,515 |
| Other components of equity | 41,360 | 65,403 |
| Total equity attributable to owners of the parent | 400,741 | 448,961 |
| Non-controlling interests | 36,153 | 43,985 |
| Total equity | 436,894 | 492,946 |
| Total liabilities and equity | 1,007,392 | 1,127,694 |

| | Fiscal year ended March 31, 2023 | Fiscal year ended March 31, 2024 |
|--|-------------------------------------|-------------------------------------|
| Revenue | 1,604,036 | 1,953,625 |
| Cost of sales | 1,449,619 | 1,742,151 |
| Gross profit | 154,416 | 211,473 |
| Selling, general and administrative expenses | 106,942 | 119,984 |
| Other income | 10,877 | 7,506 |
| Other expenses | 10,679 | 20,358 |
| Operating profit | 47,672 | 78,636 |
| Finance income | 6,582 | 10,403 |
| Finance expenses | 2,781 | 3,162 |
| Share of profit of investments accounted for using the equity method | 816 | 1,494 |
| Profit before income taxes | 52,291 | 87,372 |
| Income tax expense | 31,465 | 19,877 |
| Profit for the period | 20,825 | 67,494 |
| Profit attributable to | | |
| Owners of the parent | 14,679 | 57,885 |
| Non-controlling interests | 6,146 | 9,609 |

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income Consolidated Statement of Income

Earnings per share attributable to owners of the parent

| Basic (Yen) | 78.57 | 311.74 |
|---------------|-------|--------|
| Diluted (Yen) | 78.56 | 311.69 |

Consolidated Statement of Comprehensive Income

(Millions of yen)

| | Fiscal year ended March 31, 2023 | Fiscal year ended March 31, 2024 |
|--|-------------------------------------|-------------------------------------|
| Profit for the period | 20,825 | 67,494 |
| Other comprehensive income | | |
| Items that will not be reclassified to profit or loss | | |
| Remeasurements of defined benefit plans | 1,825 | (118) |
| Net change in fair value of equity instruments measured at fair value through other comprehensive income | 714 | 7,810 |
| Share of other comprehensive income of investments accounted for using the equity method | (33) | 188 |
| Items that may be reclassified to profit or loss | | |
| Exchange differences on translation of foreign operations | 10,716 | 19,049 |
| Net change in fair value of debt instruments measured at fair value through other comprehensive income | 0 | 7 |
| Share of other comprehensive income of investments accounted for using the equity method | 299 | 408 |
| Total other comprehensive income, net of tax | 13,522 | 27,345 |
| Comprehensive income | 34,348 | 94,840 |
| Comprehensive income attributable to | | |
| Owners of the parent | 27,059 | 82,771 |

| Non-controlling interests | 7,288 | 12,069 |
|---------------------------|-------|--------|

(3) Consolidated Statement of Changes in Equity Fiscal year ended March 31, 2023

| | | | | | (Millions of yen) |
|--|---------------|-----------------|----------------------|-----------------|--|
| | | Equity attrib | utable to owners | of the parent | |
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Other components of equity Remeasurements of defined benefit plans |
| Balance at April 1, 2022 | 8,400 | 3,097 | 345,680 | (1,583) | _ |
| Profit for the period | | | 14,679 | | |
| Other comprehensive income | | | | | 1,829 |
| Comprehensive income | - | - | 14,679 | - | 1,829 |
| Purchase of treasury shares | | | | (0) | |
| Disposal of treasury shares | | 3 | | 36 | |
| Dividends | | | (12,520) | | |
| Change in ownership interest In subsidiaries Change in scope of consolidation | | | | | |
| Transfer to retained earnings | | | 1,586 | | (1,829) |
| Total transactions with owners | _ | 3 | (10,933) | 36 | (1,829) |
| Balance at March 31, 2023 | 8,400 | 3,101 | 349,426 | (1,547) | _ |

| | Equi | ity attributable to | owners of the pa | arent | | |
|--|---------------------|--|---|----------|------------------------------|----------|
| | Other | components of e | equity | | | |
| | value through other | Net change in fair value of debt instruments measured at fair value through other comprehensive income | Exchange differences on translation of foreign operations | Total | Non-controlling interests | Total |
| Balance at April 1, 2022 | 9,710 | (89) | 20,946 | 386,162 | 37,672 | 423,835 |
| Profit for the period | | | | 14,679 | 6,146 | 20,825 |
| Other comprehensive income | 680 | 0 | 9,869 | 12,379 | 1,142 | 13,522 |
| Comprehensive income | 680 | 0 | 9,869 | 27,059 | 7,289 | 34,348 |
| Purchase of treasury shares | | | | (0) | | (0) |
| Disposal of treasury shares | | | | 39 | | 39 |
| Dividends | | | | (12,520) | (8,820) | (21,340) |
| Change in ownership interest In subsidiaries Change in scope of consolidation | | | | _ | 12 | 12 |
| Transfer to retained earnings | 242 | | | | | _ |
| Total transactions with owners | 242 | _ | | (12,481) | (8,808) | (21,289) |
| Balance at March 31, 2023 | 10,633 | (89) | 30,816 | 400,741 | 36,153 | 436,894 |

Fiscal Year ended March 31, 2024

| (Millions of yen) | | | | | | | | |
|---|---------------|---|----------------------|-------------------------------|---|--|--|--|
| | | Equity attributable to owners of the parent | | | | | | |
| | | | | Other components of equity | | | | |
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Remeasurements of defined benefit plans | | | |
| Balance at April 1, 2023 | 8,400 | 3,101 | 349,426 | (1,547) | | | | |
| Profit for the period | | | 57,885 | | | | | |
| Other comprehensive income | | | | | (20) | | | |
| Comprehensive income | _ | _ | 57,885 | _ | (20) | | | |
| Purchase of treasury shares | | | | (20,000) | | | | |
| Disposal of treasury shares | | 7 | | 32 | | | | |
| Dividends | | | (14,577) | | | | | |
| Changes in ownership interest in subsidiaries | | (12) | | | | | | |
| Change in scope of consolidation | | | | | | | | |
| Transfer to retained earnings | | | 843 | | 20 | | | |
| Total transactions with owners | _ | (5) | (13,734) | (19,968) | 20 | | | |
| Balance at March 31, 2024 | 8,400 | 3,095 | 393,577 | (21,515) | - | | | |

| | Equi | ity attributable to | owners of the pa | arent | | |
|---|--|--|---|----------|------------------------------|----------|
| | Other | components of e | equity | | | |
| | Net change in fair value of equity instruments measured at fair value through other comprehensive income | Net change in fair value of debt instruments measured at fair value through other comprehensive income | Exchange differences on translation of foreign operations | Total | Non-controlling interests | Total |
| Balance at April 1, 2023 | 10,633 | (89) | 30,816 | 400,741 | 36,153 | 436,894 |
| Profit for the period | | | | 57,885 | 9,609 | 67,494 |
| Other comprehensive income | 8,001 | 7 | 16,898 | 24,886 | 2,459 | 27,345 |
| Comprehensive income | 8,001 | 7 | 16,898 | 82,771 | 12,069 | 94,840 |
| Purchase of treasury shares | | | | (20,000) | | (20,000) |
| Disposal of treasury shares | | | | 39 | | 39 |
| Dividends | | | | (14,577) | (7,929) | (22,507) |
| Changes in ownership interest in subsidiaries | | | | (12) | (0) | (13) |
| Change in scope of consolidation | | | | _ | 3,692 | 3,692 |
| Transfer to retained earnings | (863) | | | _ | | _ |
| Total transactions with owners | (863) | _ | - | (34,551) | (4,237) | (38,789) |
| Balance at March 31, 2024 | 17,770 | (81) | 47,714 | 448,961 | 43,985 | 492,946 |

(4) Consolidated Statement of Cash Flows

| | | (Millions of yen) |
|---|-------------------------------------|-------------------------------------|
| | Fiscal year ended March 31, 2023 | Fiscal year ended March 31, 2024 |
| Cash flows from operating activities | | |
| Profit before income taxes | 52,291 | 87,372 |
| Depreciation and amortization | 47,040 | 52,294 |
| Impairment loss recognized on the measurement to fair value less costs to sell of a disposal group held for sale | _ | 6,063 |
| Sub-lease cost of sales | 20,420 | 47,91 |
| Interest and dividend income | (4,927) | (8,463 |
| Interest expense | 1,807 | 2,81 |
| Loss (gain) on sale of property, plant and equipment | (3,076) | 3 |
| Decrease (increase) in trade receivables | (16,117) | 1,83 |
| Decrease (increase) in inventories | (5,250) | 11,91 |
| Increase (decrease) in trade payables | 13,772 | (10,723 |
| Increase (decrease) in other current assets | 87 | (2,561 |
| Increase (decrease) in other current liabilities | (319) | 10,74 |
| Other | 4,835 | (544 |
| Subtotal | 110,563 | 198,692 |
| Interest received | 4,669 | 8,26 |
| Dividends received | 1,170 | 89 |
| Interest paid | (1,975) | (2,891 |
| Income taxes paid | (24,998) | (30,05) |
| Net cash provided by (used in) operating activities | 89,428 | 174,89 |

| | Fiscal year ended March 31, 2023 | (Millions of yen) Fiscal year ended March 31, 2024 |
|--|-------------------------------------|--|
| Cash flows from investing activities | | |
| Purchase of property, plant and equipment | (45,680) | (64,663) |
| Proceeds from sales of property, plant and equipment | 7,451 | 1,257 |
| Proceeds from sales of investment securities | 1,079 | 3,824 |
| Purchase of intangible assets | (4,785) | (6,320) |
| Payments into time deposits | (9,341) | (26,187) |
| Proceeds from withdrawal of time deposits | 15,372 | 12,737 |
| Purchases of shares of subsidiaries resulting in changes in scope of consolidation | - | (6,748) |
| Other | (557) | (598) |
| Net cash provided by (used in) investing activities | (36,461) | (86,698) |
| Cash flows from financing activities | | |
| Proceeds from short-term borrowings | 157,467 | 161,768 |
| Repayments of short-term borrowings | (145,865) | (218,220) |
| Repayments of long-term borrowings | _ | 55,000 |
| Repayments of long-term loans payable | _ | (24,865) |
| Proceeds from issuance of bonds | 10,000 | 20,000 |
| Redemption of bonds | (10,000) | (10,000) |
| Purchase of treasury shares | (0) | (20,000) |
| Dividends paid | (12,517) | (14,577) |
| Dividends paid to non-controlling interests | (8,805) | (7,929) |
| Repayments of lease liabilities | (31,091) | (32,801) |
| Other | _ | 32 |
| Net cash provided by (used in) financing activities | (40,812) | (91,595) |
| Effect of exchange rate changes on cash and cash equivalents | (1,911) | 5,064 |
| Net increase (decrease) in cash and cash equivalents | 10,243 | 1,669 |
| Cash and cash equivalents at beginning of period | 237,952 | 248,195 |
| Cash and cash equivalents included in assets held for sale | _ | (5,673) |
| Cash and cash equivalents at end of period | 248,195 | 244,191 |

(5) Notes on Consolidated Financial Statements

(Notes on Going Concern Assumption) There are no applicable items.

(Changes in accounting policies)

(Application of IAS 12 "Income Taxes")

From the current fiscal year, the company has applied IAS 12 "Income Taxes" (amended in May 2021). Due to the amendment, the accounting treatment was clarified for the initial recognition concerning transactions that give rise to equal taxable and deductible temporary differences at the time of the transaction such as leases and decommissioning obligations, and the deferred tax liabilities and deferred tax assets regarding the transactions are each recognized in the consolidated statement of financial position.

There are no significant impacts to the consolidated financial statements upon application.

(Segment Information)

(1) Outline of Reportable Segments

The reportable segments are the segments of the Group for which discrete financial information is available and for which operating profit (loss) amounts are evaluated regularly by the Company's Board of Directors in deciding resources to be allocated and in assessing performance.

The Group mainly engages in manufacture and sale of automotive components, and local companies incorporated within each region formulate a comprehensive strategy and operate business activities.

The Company is responsible for Japan; TOYOTA BOSHOKU AMERICA, INC. is in charge of North, Central and South America, which includes the U.S. and Canada as well as geographically close countries of Mexico, Brazil and Argentina; TOYOTA BOSHOKU ASIA CO., LTD. covers Asia and Oceania (mainly Thailand, India, Indonesia, Malaysia, the Philippines, Vietnam, Australia, etc.) with a view to strengthening the community-based structure on both fronts of optimum production and supply network; and TOYOTA BOSHOKU (CHINA) CO., LTD. is responsible for China. TOYOTA BOSHOKU EUROPE N.V. is responsible for Europe and Africa (mainly France, Poland, Russia, Slovakia, Turkey, South Africa, etc.), and these regions are managed as one management unit.

(2) Revenue, Profit/Loss for each Reportable Segment

Fiscal year ended March 31, 2023

(Millions of yen)

| | | R | eportable S | egment | | | | |
|--|---------|--|-------------|---------------------|----------------------|-----------|--------------------------|----------------------|
| | Japan | North, Central and South America | China | Asia and Oceania | Europe and Africa | Total | Eliminations (*1, *2) | Consolidated (*4) |
| Revenue | | | | | | | | |
| Revenue from external customers | 643,570 | 384,129 | 235,866 | 233,911 | 106,559 | 1,604,036 | _ | 1,604,036 |
| Inter-segment revenue and transfers (*3) | 89,341 | 4,622 | 8,784 | 15,696 | 1,738 | 120,182 | (120,182) | _ |
| Total | 732,911 | 388,751 | 244,650 | 249,607 | 108,297 | 1,724,219 | (120,182) | 1,604,036 |
| Operating profit (loss) | 11,643 | (1,141) | 21,257 | 14,008 | 1,917 | 47,686 | (13) | 47,672 |
| Total assets | 576,462 | 174,080 | 146,321 | 140,606 | 53,106 | 1,090,577 | (83,185) | 1,007,392 |
| Finance income | | | | | | | | 6,582 |
| Finance expenses | | | | | | | | 2,781 |
| Share of income of investments accounted for using the equity method | | | | | | | | 816 |
| Profit before income taxes | | | | | | | | 52,291 |

(Notes)1. (13) million yen included in "Eliminations" for "Operating profit" is mainly inter-segment transactions.

2. "Eliminations" of "Total Assets" include corporate asset of 107,732 million yen and eliminations of receivables and payables, etc. of (190,917) million yen. Corporate assets are mainly funds not attributable to reportable segments.

3. Inter-segment revenue are based on transaction prices that are determined through price negotiation, taking into account market prices and total costs incurred.

4. "Operating profit" reconciles to operating profit disclosed in the consolidated financial statement.

Fiscal year ended March 31, 2024

(Millions of yen)

| | Reportable Segment | | | | | | | ~ |
|--|--------------------|--|---------|---------------------|----------------------|-----------|----------------------|-------------------|
| | Japan | North, Central and South America | China | Asia and Oceania | Europe and Africa | Total | Elimination (*1, *2) | Consolidated (*4) |
| Revenue | | | | | | | | |
| Revenue from external customers | 848,314 | 495,572 | 224,677 | 255,684 | 129,375 | 1,953,625 | _ | 1,953,625 |
| Inter-segment revenue and transfers (*3) | 74,529 | 4,814 | 11,564 | 18,252 | 1,882 | 111,043 | (111,043) | _ |
| Total | 922,844 | 500,386 | 236,242 | 273,936 | 131,257 | 2,064,668 | (111,043) | 1,953,625 |
| Operating profit | 10,652 | 619 | 18,480 | 36,948 | 11,921 | 78,622 | 14 | 78,636 |
| Total assets | 705,327 | 214,863 | 143,887 | 151,240 | 61,129 | 1,276,448 | (148,753) | 1,127,694 |
| Finance income | | | | | | | | 10,403 |
| Finance expenses | | | | | | | 3,162 | |
| Share of income of investments accounted for using the equity method | | | | | | | | 1,494 |
| Profit before income taxes | | | | | | | | 87,372 |

(Notes)1. 14 million yen included in "Eliminations" for "Operating profit" is mainly inter-segment transactions.

2. "Eliminations" of "Total Assets" include corporate asset of 93,940 million yen and eliminations of receivables and payables, etc. of (242,694) million yen. Corporate assets are mainly funds not attributable to reportable segments.

3. Inter-segment revenue are based on transaction prices that are determined through price negotiation, taking into account market prices and total costs incurred.

4. "Operating profit" reconciles to operating profit disclosed in the consolidated financial statement.

(Earnings per Share) Basis of calculation for basic earnings per share are as follows:

| | Fiscal year ended March 31, 2023 | Fiscal year ended March 31, 2024 |
|---|-------------------------------------|-------------------------------------|
| Basis of calculation for basic earnings per share | | |
| Profit attributable to owners of the parent (Millions of yen) | 14,679 | 57,885 |
| Weighted-average number of common stock (Thousands) | 186,838 | 185,682 |
| Earnings per share attributable to the owners of the parent – Basic (Yen) | 78.57 | 311.74 |
| Basis of calculation for diluted earnings per share | | |
| Profit attributable to owners of the parent used for calculation for diluted earnings per share (Millions of yen) | 14,679 | 57,885 |
| Weighted-average number of common stock (Thousands) | 186,838 | 185,682 |
| Number of increase in common stock from Restricted Stock Compensation Plan (Thousands) | 21 | 30 |
| Diluted weighted-average number of common stock (Thousands) | 186,860 | 185,713 |
| Earnings per share attributable to the owners of the parent – Diluted (Yen) | 78.56 | 311.69 |

(Subsequent Events) There are no subsequent events to be disclosed as of April 26, 2024.