

Consolidated Balance Sheets

As of March 31, 2013 and 2012

Millions of yen

Assets	2013	2012
Current assets		
Cash and deposits	¥ 88,566	¥ 101,650
Notes and accounts receivable—trade	138,251	154,029
Short-term investment securities	43,045	55,034
Merchandise and finished goods	6,259	4,564
Work in process	8,983	4,725
Raw materials and supplies	20,117	17,136
Deferred tax assets	5,857	4,572
Other current assets	28,637	30,620
Allowance for doubtful accounts	(436)	(281)
Total current assets	339,282	372,052
Noncurrent assets		
Property, plant and equipment		
Buildings and structures	155,599	144,920
Accumulated depreciation	(76,592)	(69,224)
Buildings and structures, net	79,006	75,696
Machinery, equipment and vehicles	252,033	227,628
Accumulated depreciation	(174,361)	(154,734)
Machinery, equipment and vehicles, net	77,671	72,893
Tools, furniture and fixtures	101,536	98,944
Accumulated depreciation	(90,554)	(87,515)
Tools, furniture and fixtures, net	10,981	11,428
Land	25,045	24,555
Lease assets	380	356
Accumulated depreciation	(219)	(215)
Lease assets, net	161	140
Construction in progress	12,050	5,118
Total property, plant and equipment	204,916	189,832
Intangible assets		
Goodwill	3,396	3,670
Other intangible assets	1,094	755
Total intangible assets	4,491	4,426
Investments and other assets		
Investments in securities	14,024	10,499
Deferred tax assets	15,711	15,148
Other investments	5,698	5,862
Allowance for doubtful accounts	(168)	(168)
Total investments and other assets	35,265	31,342
Total noncurrent assets	244,673	225,602
Total assets	¥ 583,955	¥ 597,654

Millions of yen

Liabilities and net assets	2013	2012
Current liabilities		
Notes and accounts payable—trade	¥ 141,790	¥ 158,305
Short-term loans payable	20,802	16,282
Current portion of long-term loans payable	21,047	35,181
Accrued expenses	35,255	37,771
Income taxes payable	5,652	4,527
Provision for product warranties	1,494	1,478
Provision for bonuses to directors and corporate auditors	262	191
Other current liabilities	20,251	18,465
Total current liabilities	246,557	272,204
Noncurrent liabilities		
Long-term loans payable	83,108	103,918
Allowance for employee retirement benefits	28,375	26,141
Provision for retirement benefits for directors and corporate auditors	598	860
Asset retirement obligation	298	323
Other noncurrent liabilities	4,275	3,857
Total noncurrent liabilities	116,656	135,101
Total liabilities	363,214	407,306
Net assets		
Shareholders' equity		
Capital stock	8,400	8,400
Capital surplus	9,098	9,098
Retained earnings	189,273	176,630
Treasury stock	(4,675)	(4,675)
Total shareholders' equity	202,096	189,454
Accumulated other comprehensive income		
Net unrealised gains on other securities	1,233	785
Foreign currency translation adjustment	(16,083)	(29,224)
Total accumulated other comprehensive income	(14,849)	(28,439)
Subscription rights to shares	802	972
Minority interests	32,690	28,360
Total net assets	220,740	190,347
Total liabilities and net assets	¥ 583,955	¥ 597,654

Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

For the years ended March 31, 2013 and 2012

Consolidated Statements of Income

Millions of yen

	2013	2012
Net sales	¥ 1,079,497	¥ 964,295
Cost of sales	986,340	885,098
Gross profit	93,156	79,196
Selling, general and administrative expenses		
Transportation and warehousing expenses	7,359	6,762
Salaries and bonuses	23,209	19,876
Welfare expenses	4,059	3,682
Retirement benefit expenses	881	915
Provision for bonuses to directors and corporate auditors	261	204
Provision for directors' retirement benefits	169	308
Taxes and dues	1,920	1,437
Depreciation	3,013	3,042
Research and development expenses	3,131	1,839
Amortisation of goodwill	1,434	1,413
Other selling, general and administrative expenses	22,411	18,804
Total selling, general and administrative expenses	67,854	58,286
Operating income	25,302	20,910
Non-operating income		
Interest income	1,472	1,334
Dividends income	64	55
Rental income on noncurrent assets	749	784
Equity in net earnings of affiliates	791	1,177
Foreign exchange gains	4,650	—
Gain on valuation of derivatives	—	36
Other non-operating income	5,149	5,523
Total non-operating income	12,879	8,913
Non-operating expenses		
Interest expenses	1,747	1,766
Loss on disposal of noncurrent assets	352	664
Depreciation	915	1,163
Foreign exchange losses	—	120
Other non-operating expenses	1,251	2,882
Total non-operating expenses	4,267	6,598
Ordinary income	33,914	23,225
Extraordinary loss		
Loss from disaster	—	3,288
Expenses related to the shutdown of plant	967	—
Loss on valuation of investments in capital	116	—
Total extraordinary loss	1,083	3,288
Income before income taxes	32,830	19,937
Income taxes—current	13,027	11,738
Income taxes—deferred	(1,820)	(325)
Total income taxes	11,207	11,412
Net income before minority interests	21,623	8,524
Minority interest in net income of subsidiaries	5,830	5,291
Net income	¥ 15,792	¥ 3,232
Consolidated Statements of Comprehensive Income		
Net income before minority interests	¥ 21,623	¥ 8,524
Other comprehensive income		
Net unrealised gains (losses) on other securities	432	126
Foreign currency translation adjustments	15,619	(4,690)
Amount corresponding to equity interest in equity method affiliates	596	(174)
Total other comprehensive income	16,648	(4,738)
Comprehensive income	38,271	3,786
(Breakdown)		
Comprehensive income attributable to parent company shareholders	29,382	(1,269)
Comprehensive income attributable to minority shareholders	8,888	5,056

Consolidated Statements of Changes in Net Assets

For the years ended March 31, 2013 and 2012

Millions of yen

	2013	2012
Shareholders' equity		
Capital stock		
Balance at beginning of year	¥ 8,400	¥ 8,400
Changes of items during the year		
Total changes of items during the year	—	—
Balance at end of year	8,400	8,400
Capital surplus		
Balance at beginning of year	9,098	9,098
Changes of items during the year		
Total changes of items during the year	—	—
Balance at end of year	9,098	9,098
Retained earnings		
Balance at beginning of year	176,630	176,177
Changes of items during the year		
Dividends from surplus	(3,150)	(2,779)
Net income	15,792	3,232
Total changes of items during the year	12,642	453
Balance at end of year	189,273	176,630
Treasury stock		
Balance at beginning of year	(4,675)	(4,675)
Changes of items during the year		
Purchase of treasury stock	(0)	(0)
Total changes of items during the year	(0)	(0)
Balance at end of year	(4,675)	(4,675)
Total shareholders' equity		
Balance at beginning of year	189,454	189,001
Changes of items during the year		
Dividends from surplus	(3,150)	(2,779)
Net income	15,792	3,232
Purchase of treasury stock	(0)	(0)
Total changes of items during the year	12,642	453
Balance at end of year	¥ 202,096	¥ 189,454

President's Interview

Special Features

Global Challenge

Social Activities

Environmental Activities

Facts & Figures

Millions of yen

	2013	2012
Accumulated other comprehensive income		
Net unrealised gains on other securities		
Balance at beginning of year	¥ 785	¥ 657
Changes of items during the year		
Net changes of items other than shareholders' equity during the year	448	127
Total changes of items during the year	448	127
Balance at end of year	1,233	785
Foreign currency translation adjustment		
Balance at beginning of year	(29,224)	(24,594)
Changes of items during the year		
Net changes of items other than shareholders' equity during the year	13,141	(4,630)
Total changes of items during the year	13,141	(4,630)
Balance at end of year	(16,083)	(29,224)
Total accumulated other comprehensive income		
Balance at beginning of year	(28,439)	(23,936)
Changes of items during the year		
Net changes of items other than shareholders' equity during the year	13,589	(4,502)
Total changes of items during the year	13,589	(4,502)
Balance at end of year	(14,849)	(28,439)
Subscription rights to shares		
Balance at beginning of year	972	872
Changes of items during the year		
Net changes of items other than shareholders' equity during the year	(169)	99
Total changes of items during the year	(169)	99
Balance at end of year	802	972
Minority interests		
Balance at beginning of year	28,360	31,055
Changes of items during the year		
Net changes of items other than shareholders' equity during the year	4,330	(2,695)
Total changes of items during the year	4,330	(2,695)
Balance at end of year	32,690	28,360
Total net assets		
Balance at beginning of year	190,347	196,992
Changes of items during the year		
Dividends from surplus	(3,150)	(2,779)
Net income	15,792	3,232
Purchase of treasury stock	(0)	(0)
Net changes of items other than shareholders' equity during the year	17,750	(7,098)
Total changes of items during the year	30,393	(6,645)
Balance at end of year	¥ 220,740	¥ 190,347

Consolidated Statements of Cash Flows

For the years ended March 31, 2013 and 2012

Millions of yen

	2013	2012
Cash flows from operating activities		
Income before income taxes	¥ 32,830	¥ 19,937
Depreciation and amortisation	32,774	31,529
Amortisation of negative goodwill	1,434	1,413
Increase (decrease) in allowance for doubtful accounts	102	(138)
Increase in provision for employee retirement benefits	1,863	2,302
Interest and dividends income	(1,537)	(1,390)
Interest expenses	1,747	1,766
Foreign exchange loss	(2,759)	228
Equity in earnings of affiliates	(791)	(1,177)
Gain on sales of property, plant and equipment	(978)	(363)
Loss on disposal of property, plant and equipment	352	664
Decrease (increase) in trade notes and accounts receivable	28,306	(41,549)
Decrease (increase) in inventories	(5,952)	(1,256)
Increase (decrease) in accounts receivable—other	3,045	(9,155)
Increase (decrease) in notes and accounts payable—trade	(28,613)	46,818
Increase (decrease) in accounts payable—other	(2,015)	1,336
Increase (decrease) in accrued expenses	(3,556)	5,241
Others	(223)	(392)
Sub-total	56,029	55,813
Interest and dividend income received	2,842	3,280
Interest expenses paid	(1,877)	(1,741)
Income taxes paid	(12,520)	(10,431)
Net cash provided by operating activities	44,474	46,920
Cash flows from investing activities		
Purchase of securities	—	(20,000)
Proceeds from sales of securities	20,000	—
Purchase of property, plant and equipment	(35,203)	(35,675)
Proceeds from sales of property, plant and equipment	4,345	1,634
Purchase of investments in securities	(3,192)	(166)
Purchase of subsidiaries' shares resulting in changes in scope of consolidation	(434)	(3,838)
Payments of loans receivable	(118)	(401)
Collection of loans receivable	65	199
Payments into time deposits	(31,028)	(42,474)
Proceeds from withdrawal of time deposits	51,723	24,984
Others	(329)	(372)
Net cash provided by (used in) investing activities	5,826	(76,108)
Cash flows from financing activities		
Net decrease in short-term loans payable	2,392	7,287
Proceeds from long-term loans payable	301	44,982
Repayments of long-term loans payable	(35,905)	(11,555)
Cash dividends paid	(3,148)	(2,781)
Cash dividends paid to minority shareholders	(5,603)	(7,510)
Proceeds from stock issuance to minority shareholders	24	346
Others	(3)	(21)
Net cash provided by (used in) financing activities	(41,942)	30,748
Effect of exchange rate change on cash and cash equivalents	7,015	(1,562)
Net increase in cash and cash equivalents	15,375	(3)
Cash and cash equivalents at beginning of year	113,947	113,950
Cash and cash equivalents at end of year	¥ 129,323	¥ 113,947

President's Interview

Special Features

Global Challenge

Social Activities

Environmental Activities

Facts & Figures